

## 2025-29 MEDIUM TERM FINANCIAL STRATEGY

### Revenue Budget and Capital Programme

This booklet contains details of the revenue budget and capital programme for 2025/26 and provisional revenue budgets and capital programmes for 2026/27 to 2028/29.

The full MTFS, including financial strategies and policies, was approved by the County Council on 19 February 2025.

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#### ***Policies (separate documents):***

- Capital Strategy 2025-2029 (Appendix G)
- Investing In Leicestershire Programme (IILP) 2025-29 (Appendix H)
- Risk Management Policy & Strategy (Appendix I)
- Reserves Policy (Appendix J)
- Insurance Policy (Appendix L)
- Treasury Management Strategy Statement and Annual Investment Strategy (Appendix N)

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## REVENUE BUDGET 2025/26

	Gross Expenditure				Gross Income (external)				
	Base including inflation £	Growth £	Savings £	Gross Expenditure £	Base including inflation £	Growth £	Savings £	Gross Income £	NET TOTAL £
<b>Spending</b>									
<b>Services:</b>									
Children & Family Services	457,441,570	20,300,000	-4,850,000	472,891,570	-330,363,500	0	-750,000	-331,113,500	141,778,070
Adults & Communities	392,536,710	-1,050,000	-1,890,000	389,596,710	-150,356,370	-730,000	-1,500,000	-152,586,370	237,010,340
Public Health	30,171,060	0	-140,000	30,031,060	-32,777,170	0	0	-32,777,170	-2,746,110
Environment & Transport	137,354,580	6,030,000	-760,000	142,624,580	-24,470,960	190,000	-1,170,000	-25,450,960	117,173,620
Chief Executives	22,565,610	0	-135,000	22,430,610	-5,441,660	0	-130,000	-5,571,660	16,858,950
Corporate Resources	82,062,380	300,000	-2,000,000	80,362,380	-41,323,310	0	0	-41,323,310	39,039,070
	1,122,131,910	25,580,000	-9,775,000	1,137,936,910	-584,732,970	-540,000	-3,550,000	-588,822,970	549,113,940
DSG (Central Dept recharges)	0			0	-2,285,000			-2,285,000	-2,285,000
Growth Contingency	0			0	0			0	0
Service Investment Fund	1,200,000			1,200,000	0			0	1,200,000
MTFS Risks Contingency	8,000,000			8,000,000	0			0	8,000,000
Contingency for inflation/ Living Wage	34,430,000			34,430,000	0			0	34,430,000
<b>Total Services</b>	1,165,761,910	25,580,000	-9,775,000	1,181,566,910	-587,017,970	-540,000	-3,550,000	-591,107,970	590,458,940
<b>Central Items:</b>									
Financing of capital	17,375,000			17,375,000	-2,575,000			-2,575,000	14,800,000
Bank & other interest	0			0	-12,000,000			-12,000,000	-12,000,000
Central expenditure	3,929,250			3,929,250	-915,000			-915,000	3,014,250
<b>Total Central Items</b>	21,304,250	0	0	21,304,250	-15,490,000	0	0	-15,490,000	5,814,250
<b>Total Services &amp; Central Items</b>	1,187,066,160	25,580,000	-9,775,000	1,202,871,160	-602,507,970	-540,000	-3,550,000	-606,597,970	596,273,190
Contribution to earmarked reserves	22,600,000			22,600,000	0			0	22,600,000
Contribution to General Fund	1,000,000			1,000,000	0			0	1,000,000
Contribution from budget equalisation reserve to balance 2025-26 revenue budget	-4,652,950			-4,652,950	0			0	-4,652,950
<b>Total Spending</b>	1,206,013,210	25,580,000	-9,775,000	1,221,818,210	-602,507,970	-540,000	-3,550,000	-606,597,970	615,220,240
<b>Funding:</b>									
Revenue Support Grant									-1,228,860
Business Rates - Top Up									-42,911,790
Business Rates Baseline/Retained									-31,818,000
S31 grants - Business Rates									-17,713,000
Business Rates Pool - share of Levy									-8,000,000
Council Tax Precept									-422,465,130
Council Tax Collection Fund net deficit / (surplus)									-1,493,010
New Homes Bonus Grant									-1,041,260
Local Authority Better Care Grant									-14,190,000
Social Care Grant									-50,970,740
ASC Market Sustainability & Improvement Fund									-10,562,330
Domestic Abuse Safe Accommodation Grant (previously a specific grant to C&FS)									-1,464,000
Children's Social Care Grant (new)									-1,373,120
National Insurance increase - compensation (new)									-3,656,000
Extended Producer Responsibility (EPR) (new)									-6,333,000
<b>Total Funding</b>									-615,220,240
<b>Council Tax</b>									
Council Tax Base									251,243.09
Band D Council Tax									£1,681.50
Increase on 2024/25 (£1,601.58)									4.99%

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## 2025/26 – 2027/29 REVENUE BUDGET\*

	TOTAL 2024/25 £000	Inflation/ Contingencies /Transfers £000	Growth £000	Savings £000	TOTAL 2025/26 £000	Inflation/ Contingencies /Transfers £000	Growth £000	Savings £000	TOTAL 2026/27 £000	Inflation/ Contingencies /Transfers £000	Growth £000	Savings £000	TOTAL 2027/28 £000	Inflation/ Contingencies /Transfers £000	Growth £000	Savings £000	TOTAL 2028/29 £000
<b>Spending</b>																	
<b>Services :</b>																	
Children & Family Services	120,902	6,176	20,300	-5,600	141,778		10,390	-3,970	148,198		11,470	-3,920	155,748		14,700	-3,450	166,998
Adults & Communities	228,677	13,503	-1,780	-3,390	237,010		4,250	-2,370	238,890		6,600	-1,425	244,065		5,640	-1,100	248,605
Public Health **	-2,606	0	0	-140	-2,746		0	0	-2,746		0	0	-2,746		0	0	-2,746
Environment & Transport	107,678	5,206	6,220	-1,930	117,174	1,437	2,545	-2,565	118,591	-60	4,390	-40	122,881		7,825	0	130,706
Chief Executives	16,283	841	0	-265	16,859		0	-45	16,814		0	-10	16,804		0	0	16,804
Corporate Resources	38,171	2,568	300	-2,000	39,039	67	200	-1,000	38,306	70	0	-195	38,181	73	0	0	38,254
DSG (Central Dept recharges)	509,105	28,294	25,040	-13,325	549,114	1,503	17,385	-9,950	558,052	10	22,460	-5,590	574,932	73	28,165	-4,550	598,621
Growth Contingency	-2,285				-2,285				-2,285				-2,285				-2,285
Service Investment Fund	0		0	0	0		9,615	0	9,615		4,540	0	14,155		0	0	14,155
MTFS Risks Contingency	200	1,000			1,200	-1,000			200				200				200
Contingency for inflation/ Living Wage	10,000	-2,000			8,000				8,000				8,000				8,000
	36,059	-1,629			34,430	20,757			55,187	22,380			77,566	22,727			100,293
	553,079	25,665	25,040	-13,325	590,459	21,260	27,000	-9,950	628,769	22,390	27,000	-5,590	672,569	22,800	28,165	-4,550	718,984
<b>Central Items:</b>																	
Financing of capital	17,400	-2,600			14,800	200			15,000				15,000	1,000			16,000
Bank & other interest	-14,200	2,200			-12,000	3,000			-9,000	3,000			-6,000	1,000			-5,000
Central expenditure	2,705	309		0	3,014	-1,020		0	1,994	-165	0	0	1,829	-160	0	0	1,669
<b>Total Services &amp; Central Items</b>	558,984	25,574	25,040	-13,325	596,273	23,440	27,000	-9,950	636,763	25,225	27,000	-5,590	683,398	24,640	28,165	-4,550	731,653
Contributions to earmarked reserves	15,000				22,600				9,700				8,800				11,600
Contributions to General Fund	0				1,000				1,000				1,000				1,000
Contribution from reserves to balance budget	-6,377				-4,653												
<b>Total Spending</b>	567,607				615,220				647,463				693,198				744,253
<b>Funding</b>																	
Revenue Support Grant	-29				-1,229				-1,230				-1,230				-1,230
Business Rates - Top Up	-42,383				-42,912				-43,600				-44,250				-44,910
Business Rates Baseline/Retained	-31,490				-31,818				-22,373				-22,893				-23,413
S31 grants - Business Rates	-17,517				-17,713				-18,001				-18,281				-18,571
Business Rates Pool - share of Levy	-6,500				-8,000				0				0				0
Council Tax Precept	-397,916				-422,465				-441,620				-461,650				-482,590
Council Tax Collection Fund net surplus	-1,918				-1,493				-500				-500				-500
New Homes Bonus Grant	-1,012				-1,041				0				0				0
Improved Better Care Grant etc.	-14,190				-14,190				-14,190				-14,190				-14,190
Social Care Grant	-43,697				-50,971				-50,971				-50,971				-50,971
Services Grant	-394				0				0				0				0
ASC Market Sustainability & Improvement Fund	-10,562				-10,562				-10,562				-10,562				-10,562
Domestic Abuse Safe Accommodation Grant	0				-1,464				-1,464				-1,464				-1,464
Children's Social Care Prevention Grant	0				-1,373				-1,373				-1,373				-1,373
NI Compensation Grant	0				-3,656				-3,656				-3,656				-3,656
Extended Producer Responsibility (EPR)	0				-6,333				0				0				0
<b>Total Funding</b>	-567,607				-615,220				-609,540				-631,020				-653,430
<b>VARIANCE</b>	0				0				37,923				62,178				90,823
Band D Council Tax	£1,601.58				£1,681.50				£1,731.78				£1,783.56				£1,836.88
Increase	4.99%				4.99%				2.99%				2.99%				2.99%

\* provisional for 2026/27 and later years

\*\* preventative expenditure within other Departments' budgets to be identified and absorbed into the ring fenced budget

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## GROWTH

**References used in this table:**

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

References		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	
<b>CHILDREN &amp; FAMILY SERVICES</b>						
**	G1	Demographic growth & increasing cost of Social Care Placement mix	15,000	23,300	33,000	44,500
**	G2	Front-line social care staff - increased caseloads	500	500	750	750
**	G3	Post Transforming SEND & Inclusion In Leicestershire(TSIL) sustainability	900	900	900	900
**	G4	Unaccompanied Asylum Seeking Children (UASC) - increased demand/cost	3,250	5,500	8,000	11,200
*	G5	Demand management	-100	-260	-1,240	-1,240
	G6	Children In Need Financial Support - Section 17/23	750	750	750	750
<b>TOTAL</b>		<b>20,300</b>	<b>30,690</b>	<b>42,160</b>	<b>56,860</b>	
<b>ADULTS &amp; COMMUNITIES</b>						
**	G7	Older people - new entrants and increasing needs in community based services and residential admissions	1,900	5,660	10,720	15,190
**	G8	Learning Disabilities - new entrants including children transitions and people with complex needs	550	1,720	3,790	5,720
**	G9	Mental Health - new entrants in community based services and residential admissions	500	1,340	2,470	3,340
**	G10	Physical Disabilities - new entrants in community based services	0	110	470	800
**	G11	Additional Service User Income from new growth to offset costs	-420	-1,430	-2,500	-3,630
**	G12	Additional Health Income from new growth to offset costs	-310	-930	-1,880	-2,710
**	G13	Demand management	-4,000	-4,000	-4,000	-4,000
<b>TOTAL</b>		<b>-1,780</b>	<b>2,470</b>	<b>9,070</b>	<b>14,710</b>	
<b>ENVIRONMENT &amp; TRANSPORT</b>						
<b>Highways &amp; Transport</b>						
**	G14	Special Educational Needs transport - increased client numbers/costs	3,125	4,980	7,125	9,565
**	G15	Highways Maintenance	1,170	1,595	1,825	2,200
	G16	Statutory change in Mainstream Home to School transport policy	120	120	120	120
	G17	Mainstream School Transport	660	830	1,010	1,190
	G18	School Crossing Patrol - loss of income from Leicester, Leicestershire & Rutland Road Safety Partnership (LLRRSP)	190	190	190	190
	G19	Fleet Services vehicle maintenance costs	290	190	260	330
	G20	Street Lighting maintenance costs	340	215	215	215
<b>Total</b>		<b>5,895</b>	<b>8,120</b>	<b>10,745</b>	<b>13,810</b>	
<b>Environment &amp; Waste</b>						
*	G21	Confirm replacement - licensing costs	70	70	70	70
**	G22	Waste Upholstered Domestic Seating (WUDS)	65	65	65	65
**	G23	DIY Waste - loss of income	55	110	175	235
	G24	Increased waste tonnages	0	240	440	640
	G25	Emissions Trading Scheme (ETS) expansion to include energy from waste facilities	0	0	1,500	6,000
<b>Total</b>		<b>190</b>	<b>485</b>	<b>2,250</b>	<b>7,010</b>	
<b>Department Wide</b>						
**	G26	HGV Driver Market Premia	135	160	160	160
<b>Total</b>		<b>135</b>	<b>160</b>	<b>160</b>	<b>160</b>	
<b>TOTAL E&amp;T</b>		<b>6,220</b>	<b>8,765</b>	<b>13,155</b>	<b>20,980</b>	
<b>CORPORATE RESOURCES</b>						
	G27	ICT cyber security	300	500	500	500
<b>TOTAL</b>		<b>300</b>	<b>500</b>	<b>500</b>	<b>500</b>	
<b>CORPORATE GROWTH</b>						
**	G28	Growth contingency	0	9,615	14,155	14,155
<b>TOTAL</b>		<b>0</b>	<b>9,615</b>	<b>14,155</b>	<b>14,155</b>	
<b>TOTAL GROWTH</b>		<b>25,040</b>	<b>52,040</b>	<b>79,040</b>	<b>107,205</b>	
<i>Overall net additional growth</i>			<i>27,000</i>	<i>27,000</i>	<i>28,165</i>	

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## SAVINGS

**References used in the following tables:**

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

Eff - Efficiency saving      SR - Service reduction      Inc – Income

References				2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000
<b>CHILDREN &amp; FAMILY SERVICES</b>							
**	CF1	Eff	Innovation Partnership - Creation and investment in Internal Residential provision	-750	-1,250	-1,750	-2,000
**	CF2	Eff	Departmental establishment modelling / Re-design	-390	-390	-390	-390
**	CF3	Eff	Defining CFS For the Future Programme - Phase 2 - Social Care Workforce Strategy (Recruitment and Retention)	-250	-500	-900	-900
**	CF4	Eff	Reduced Care Costs through growth of internal family based placements	-150	-450	-750	-1,000
**	CF5	Eff/Inc	Smarter commissioning, Procurement and Demand Management - Social Care Placements and externally commissioned services				
			Strand 1 - Contain & Minimise impact of market cost pressures for children placements - external providers	-910	-2,180	-3,900	-6,300
			Strand 2 - Review of care packages /cost (Pro-active and Reactive) ensuring value for money and effectiveness	-1,400	-2,050	-2,450	-2,850
			Strand 3 - Development of a wide range of other accommodation and support options	-1,000	-1,250	-1,500	-1,500
			Strand 4 - Increased Partner Income	-750	-1,500	-1,850	-2,000
<b>TOTAL</b>				<b>-5,600</b>	<b>-9,570</b>	<b>-13,490</b>	<b>-16,940</b>
<b>ADULTS &amp; COMMUNITIES</b>							
<b>Adult Social Care</b>							
**	AC1	Inc	Increased income from fairer charging and removal of subsidy / aligning increases	-100	-200	-300	-400
**	AC2	Eff	Implementation of digital assistive technology to service users	-150	-300	-300	-300
**	AC3	Eff	Review of Mental Health pathway and placements	-400	-400	-400	-400
**	AC4	Inc	Increased Better Care Fund income from annual uplift	-1,000	-2,000	-3,000	-4,000
*	AC5	Eff	Improve consistency in hourly rates for Direct Payments and promote use of personal assistants	-160	-160	-160	-160
*	AC6	Eff	Transforming Commissioning (Extra Care)	-100	-180	-255	-255
*	AC7	Eff	Transforming Commissioning (Alternatives to homecare)	-250	-600	-600	-600
*	AC8	Eff	Transforming Commissioning continuing review of contracts across all areas	-150	-150	-150	-150
	AC9	Eff	Review of underspends in staffing and general expenditure(turnover)	-300	-300	-300	-300
	AC10	Eff	Review in-house supported living and short breaks provision	-100	-250	-500	-500
	AC11	Eff	Approved Mental Health Professionals (AMHP) review	-30	-30	-30	-30
	AC12	Eff	Review of 1:1 support in residential care	-250	-500	-500	-500
	AC13	Inc	Increasing Health Income	-300	-500	-500	-500
	AC14	Inc	Review of Fees & Charges	-100	-150	-150	-150
<b>Total ASC</b>				<b>-3,390</b>	<b>-5,720</b>	<b>-7,145</b>	<b>-8,245</b>
<b>Communities and Wellbeing</b>							
**	AC16	Eff	Implementation of revised service for communities and wellbeing	0	-40	-40	-40
<b>Total C&amp;W</b>				<b>0</b>	<b>-40</b>	<b>-40</b>	<b>-40</b>
<b>TOTAL A&amp;C</b>				<b>-3,390</b>	<b>-5,760</b>	<b>-7,185</b>	<b>-8,285</b>
<b>PUBLIC HEALTH</b>							
*	PH1	Eff/SR	Review of Commissioned services	-90	-90	-90	-90
*	PH2	Eff	Quit Ready - Development of a Pharmacy Community Based Service Model	-50	-50	-50	-50
<b>TOTAL</b>				<b>-140</b>	<b>-140</b>	<b>-140</b>	<b>-140</b>
<b>ENVIRONMENT &amp; TRANSPORT</b>							
<b>Highways &amp; Transport</b>							
**	ET1	Eff	Assisted Transport Programme	-550	-1,985	-2,005	-2,005
**	ET2	SR	Review application of subsidised bus policy, post Covid	0	-400	-400	-400
**	ET3	Inc/SR	Review approach to Park and Ride	0	-400	-400	-400
**	ET4	Eff/SR	Street Lighting - review energy reduction options, including reduced operation times	-110	-110	-110	-110
**	ET5	Inc	Network Management incl. temporary traffic regulation orders (TTRO)	-400	-400	-400	-400
**	ET6	Inc	Fees and Charges Uplift	-80	-80	-80	-80
	ET7	Inc	Review of fees & charges across targeted services	-60	-60	-60	-60
	ET8	Eff	Traffic Signals energy savings arising LED implementation	-25	-45	-45	-45
	ET9	Eff	Fleet Service Insurance	-15	-15	-15	-15
<b>Total</b>				<b>-1,240</b>	<b>-3,495</b>	<b>-3,515</b>	<b>-3,515</b>
<b>Environment &amp; Waste</b>							
**	ET10	Eff/Inc	Recycling & Household Waste Sites (RHWS) service approach	-60	-60	-60	-60
**	ET11	Inc	Trade Waste income	-50	-100	-100	-100
**	ET12	SR	Review RHWS provision	-400	-400	-400	-400

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References				2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000
**	ET13	Eff/Inc	Food Waste Implementation	130	-130	-150	-150
**	ET14	Inc	Fees and Charges Uplift	-20	-20	-20	-20
**	ET15	Eff	Reduction in line of business system licences	-60	-60	-60	-60
	ET16	Eff	Digitalised timesheets	-30	-30	-30	-30
	ET17	Eff	Contracted waste tonnage reductions	-200	-200	-200	-200
<b>Total</b>				<b>-690</b>	<b>-1,000</b>	<b>-1,020</b>	<b>-1,020</b>
<b>TOTAL E&amp;T</b>				<b>-1,930</b>	<b>-4,495</b>	<b>-4,535</b>	<b>-4,535</b>
<b>CHIEF EXECUTIVE</b>							
*	CE1	Inc	Democratic Services income	-5	-5	-5	-5
*	CE2	Eff	Trading Standards Review	-10	-20	-30	-30
	CE3	Inc	Freeport Accountable Body responsibilities	-50	-50	-50	-50
	CE4	Inc	Additional Registrars fees and income	-50	-85	-85	-85
	CE5	Eff	Growth Service staffing review	-95	-95	-95	-95
	CE6	Eff	Democratic Services efficiencies	-30	-30	-30	-30
	CE7	SR	Hospitality Function reductions	-10	-10	-10	-10
	CE8	Inc	Hire of Committee Suite	-15	-15	-15	-15
<b>TOTAL</b>				<b>-265</b>	<b>-310</b>	<b>-320</b>	<b>-320</b>
<b>CORPORATE RESOURCES</b>							
**	CR1	Eff/Inc	Ways of Working - Use of office space	-240	-735	-810	-810
**	CR2	Eff	Customer Programme (Cross cutting)	-220	-530	-530	-530
*	CR3	Eff	Operational Finance process improvement	-50	-50	-50	-50
**	CR4	Eff	Transformation Unit efficiencies	0	0	-70	-70
**	CR5	Eff	Energy Initiatives	-150	-150	-200	-200
*	CR6	Eff	ICT efficiencies	-300	-725	-725	-725
**	CR7	Eff	Property Service efficiencies	-150	-185	-185	-185
**	CR8	Eff	Departmental/Administrative efficiencies	-440	-140	-140	-140
**	CR9	Eff	People Services efficiencies	0	-35	-35	-35
	CR10	Eff	Insurance - reduced insurance premium contract	-200	-200	-200	-200
	CR11	Inc	Review of Support Service charges	-250	-250	-250	-250
<b>TOTAL</b>				<b>-2,000</b>	<b>-3,000</b>	<b>-3,195</b>	<b>-3,195</b>
<b>TOTAL SAVINGS including additional income</b>				<b>-13,325</b>	<b>-23,275</b>	<b>-28,865</b>	<b>-33,415</b>
<b>MTFS net shortfalls - savings required</b>				<b>-4,653</b>	<b>-37,923</b>	<b>-62,178</b>	<b>-90,823</b>
<b>Gap in 2025/26 budget to be met from earmarked reserves</b>				<b>4,653</b>			
<b>TOTAL SAVINGS REQUIRED - EXCLUDING DSG</b>				<b>-13,325</b>	<b>-61,198</b>	<b>-91,043</b>	<b>-124,238</b>
<b>Dedicated Schools Grant - Deficit reduction activity</b>							
Transforming SEND & Inclusion in Leicestershire (TSIL) Programme defined opportunities				-12,384	-20,034	-28,018	-34,237
Increase in Local Specialist Places				-389	-4,252	-11,193	-14,486
SEND Investment Fund - return on investment				0	-2,600	-2,970	-3,360
				<b>-12,773</b>	<b>-26,886</b>	<b>-42,181</b>	<b>-52,083</b>
<b>TOTAL SAVINGS REQUIRED - INCLUDING DSG</b>				<b>-26,098</b>	<b>-88,084</b>	<b>-133,224</b>	<b>-176,321</b>

## Savings Under Development

### Children and Family Services

Initiative title	RAG
Service Efficiency Rolling Programme	Amber
Parental Mental Health and Substance Misuse	Amber

### Adults and Communities

Initiative title	RAG
Improved Pathway to Adulthood, a cross departmental review of the journey from childhood to adulthood (Total saving includes all departments in review).	Green
Review of Community Life Choices (Day services) by looking at the services being offered and delivered.	Amber
Review of Lightbulb Service contribution and business case with partners to improve efficiency.	Amber
Review of Supported Living packages	Amber
Review of Direct Payments processes to improve efficiency across teams and robustness of assessments.	Amber
Improve efficiency of financial assessments process across teams which should lead to more timely invoicing and reduce debt.	Amber
Review of Home Care packages in particular for double handed care and look at alternative approaches to delivering services.	Amber

### Public Health

Initiative title	RAG
Workplace Health: Project to support businesses across Leicestershire and Rutland to improve and sustain employee health and wellbeing. The tailored programme has been designed in collaboration with, and for Leicestershire businesses, helping to ensure that the support that is most needed by the county's workforce is available to them and their organisations.	Amber
Review of Soldiers', Sailors' and Airmen's Families Association (SSAFA) contract: The council has held a contract with SSAFA to provide support to ex-service personnel. The provision has recently moved to a regional model with volunteers providing support locally. With this, and the contract ending March 2025, the service is being reviewed.	Amber
Decommission of Timebanking Service: The Timebank service was initially designed to support people in communities to swap hours of time for support with a personal need. There has been increasing issues with insurance and the take up of the programme that a review is underway to decide the future of the programme. The outcome is likely to be to stop activity and close the programme.	Amber

### Environment and Transport

Initiative title	RAG
Commercialisation of Highways Services: Review and expansion of asset sponsorship scheme to cover different highway assets and street furniture	Amber
Fleet Efficiencies and Improvements - Amalgamation of previous smaller SUDs involving the management and maintenance of the Council fleet	Amber
Fees & Charges - programme of deep dives into branch areas that charge for external work to review charging structure & increase revenue	Amber

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Initiative title	RAG
School Crossing Patrol: alternative funding model - seek partial contribution from third parties for providing the service	Amber
Network Management and Lane Rental: Network management services oversees the permitting of road works across the county. Work is currently underway to ensure that the service is fully efficient and once completed, the national lane rental scheme will be considered.	Amber
Future Waste Transfer Station (WTS) and Trade Waste Commercial work: The Council operates transfer stations at Bardon, Loughborough, and Whetstone. Going forward, there is an opportunity to optimise these assets with a view to maximising income generation, aligned with implementation of new weighbridge systems.	Amber
RHWS Income and Service Efficiency	Amber

## Chief Executives

Initiative title	RAG
Implementing BioDiversity Net Gain: Income to be received by implementing a chargeable BNG advisory service.	Amber
SUD additional Planning, Historic and Natural Environment - fee income: Additional income due to the national Planning Application fees increase.	Amber
Chief Executives Service Efficiency Programme	Amber

## Corporate Resources

Initiative title	RAG
Financial Operations review of processes- Focussing on collections and reducing Adult Social Care debt / Review of Direct Payments	Amber
Property Services - Review Target operating Model and reducing the cost of running LCC properties	Amber
Tax Opportunities - review of opportunities for payroll tax savings	Green
Minimum Revenue Provision Review - assessment of alternative prudent approaches	Amber
Country Parks and Cafes - Maximisation of Income	Amber
Review requirement of mobile phone handset across the council	Green
Service Efficiency Programme - Rolling Programme across Corporate Resources	Amber
Direct Payments Fraud Investigation Service	Amber

## Cross cutting

Initiative title	RAG
Review of Prevention Activity to ensure focus on most effective interventions	Amber
Sustainable Support Services Programme - ensuring the right tools are available alongside cost effective and efficient support services	Green
Review the Council's fees and charges policy and ensure it is consistently and fully applied across all relevant Council activity	Green
Review of activities linked to Community engagement to ensure they are effective, focussed and consistent with Council priorities	Amber
Third Party Spend Review - Aspiring to ensure all such spend is necessary and represents the best possible value for the authority. Approach is being piloted in Corporate Resources and 3 cross cutting workstreams have been identified.	Amber



## SPECIFIC GOVERNMENT GRANTS (REVENUE)

	2025-26 forecasts £000
<b>Children &amp; Family Services</b>	
Dedicated Schools Grant (provisional)	792,074
Less DSG transferred to Academies	-492,200
	<u>299,874</u>
Pupil Premium (estimated)	5,357
Universal Infant Free School Meals (estimated)	2,344
PE and Sports Grant (estimated)	1,286
Asylum Seekers (estimated)	8,500
Youth Justice Good Practice	587
ESFA Sixth Forms and High Needs (estimated)	10
Children & Families Grant (new for 2025/26 - consolidation of a number of former grants)	3,100
Music Education Hub Grant	1,470
Total	<u>-169,671</u>
<b>Adults &amp; Communities</b>	
Local Authority Better Care Grant (iBCF & Discharge Fund)	7,633
Skills Funding Agency (estimated)	4,136
Community Voices (estimated)	52
War Pension Disregard Grant (estimated)	97
Social Care in Prisons (estimated)	253
Total	<u>12,171</u>
<b>Public Health</b> - announced in February 2025	<u>29,859</u>
<b>Environment &amp; Transport</b>	
Bus Service Improvement Plans (BSIP)	6,489
Bus Service Operator Grant (estimated)	535
Rural Mobility Fund	126
Bikeability Cycling	308
DfT Enhanced Partnership Officer funding	197
Consolidated Active Travel Fund (CATF)	442
Local Electric Vehicle Infrastructure (LEVI) Grant funding	217
DEFRA Local Nature Recovery Strategy (LNRS)	79
Total	<u>8,393</u>
<b>Chief Executive</b>	
Local Reform & Community Voices	<u>294</u>
<b>Corporate Resources</b>	
Household Support Fund (estimated)	<u>6,500</u>
<b>TOTAL</b>	<u><u>3,529</u></u>

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## CHILDREN & FAMILY SERVICES DEPARTMENT - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2024/25 £			Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £	Schools £	Early Years £	High Needs £	Dedicated Schools Grant £	LA Block £
<b>1,536,300</b>	<b>C&amp;FS Directorate</b>		<b>1,532,750</b>	<b>94,240</b>	<b>0</b>	<b>1,626,990</b>	<b>0</b>	<b>1,626,990</b>	<b>18,120</b>	<b>43,630</b>	<b>150,800</b>	<b>212,550</b>	<b>1,414,440</b>
2,842,330	C&FS Safeguarding	S	3,632,960	4,243,480	-3,471,250	4,405,190	-1,149,000	3,256,190	0	0	0	0	3,256,190
134,870	LSCB	S	350,150	308,840	-77,230	581,760	-439,340	142,420	0	0	0	0	142,420
<b>2,977,200</b>	<b>Safeguarding, Improvement &amp; QA</b>		<b>3,983,110</b>	<b>4,552,320</b>	<b>-3,548,480</b>	<b>4,986,950</b>	<b>-1,588,340</b>	<b>3,398,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,398,610</b>
5,027,930	Asylum Seekers	S	1,609,870	13,924,340	0	15,534,210	-8,076,510	7,457,700	0	0	0	0	7,457,700
5,973,630	C&FS Fostering & Adoption	S	5,618,620	471,300	0	6,089,920	-21,500	6,068,420	0	0	0	0	6,068,420
55,761,290	C&FS Operational Placements	S	0	67,678,290	0	67,678,290	-1,127,000	66,551,290	0	0	0	0	66,551,290
4,330,130	Children in Care Service	S	3,869,370	957,630	0	4,827,000	-228,510	4,598,490	0	0	0	0	4,598,490
<b>71,092,980</b>	<b>Children in Care</b>		<b>11,097,860</b>	<b>83,031,560</b>	<b>0</b>	<b>94,129,420</b>	<b>-9,453,520</b>	<b>84,675,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>84,675,900</b>
4,326,600	CPS North	S	2,600,490	1,708,230	0	4,308,720	0	4,308,720	0	0	0	0	4,308,720
2,772,900	CPS South	S	2,606,990	398,020	0	3,005,010	0	3,005,010	0	0	0	0	3,005,010
766,430	Childrens Management	S	1,279,710	730	0	1,280,440	0	1,280,440	0	0	0	0	1,280,440
3,474,620	C&FS First Response	S	3,519,020	76,750	0	3,595,770	-35,000	3,560,770	0	0	0	0	3,560,770
2,132,420	Child Sexual Exploitation Team	B	2,102,300	118,030	0	2,220,330	0	2,220,330	0	0	0	0	2,220,330
44,000	Social Care Legal Costs	S	0	44,000	0	44,000	0	44,000	0	0	0	0	44,000
3,827,380	C&FS Disabled Children	S	835,920	3,009,150	0	3,845,070	0	3,845,070	0	0	0	0	3,845,070
<b>17,344,350</b>	<b>Field Social Work</b>		<b>12,944,430</b>	<b>5,354,910</b>	<b>0</b>	<b>18,299,340</b>	<b>-35,000</b>	<b>18,264,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,264,340</b>
<b>574,520</b>	<b>Practice Excellence</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,771,320</b>	<b>Community Safety</b>		<b>303,020</b>	<b>1,511,210</b>	<b>-1,940</b>	<b>1,812,290</b>	<b>-36,170</b>	<b>1,776,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,776,120</b>
3,839,790	C&FS CFWS East	B	3,562,340	360,270	0	3,922,610	0	3,922,610	0	0	0	0	3,922,610
5,170,890	C&FS CFWS West	B	4,835,980	440,740	0	5,276,720	-270	5,276,450	0	0	0	0	5,276,450
3,716,910	C&FS CFWS Youth	B	4,768,920	799,570	-629,820	4,938,670	-1,140,530	3,798,140	0	0	0	0	3,798,140
414,410	C&FS CFWS Central	B	75,000	339,410	0	414,410	0	414,410	0	0	0	0	414,410
-2,239,500	C&FS Supporting Leicestershire Families / Teen Health	B	1,278,920	15,760	-750,000	544,680	-2,760,300	-2,215,620	0	0	0	0	-2,215,620
3,756,360	C&FS Family Help	B	3,538,040	198,340	0	3,736,380	0	3,736,380	0	0	0	0	3,736,380
<b>14,658,860</b>	<b>C&amp;FS Children &amp; Families Wellbeing</b>		<b>18,059,200</b>	<b>2,154,090</b>	<b>-1,379,820</b>	<b>18,833,470</b>	<b>-3,901,100</b>	<b>14,932,370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,932,370</b>
<b>1,234,990</b>	<b>Education Sufficiency</b>		<b>1,524,000</b>	<b>29,800</b>	<b>-180,000</b>	<b>1,373,800</b>	<b>-210,200</b>	<b>1,163,600</b>	<b>427,240</b>	<b>0</b>	<b>0</b>	<b>427,240</b>	<b>736,360</b>
64,528,750	C&FS 0-5 Learning	S	2,958,020	109,086,690	-251,230	111,793,480	-1,015,780	110,777,700	0	108,747,240	1,647,590	110,394,830	382,870
642,110	C&FS 5-19 Learning	B	1,033,340	454,640	-496,480	991,500	-331,790	659,710	480,940	0	0	480,940	178,770
5,100,400	Inclusion	S	2,008,120	4,703,500	-215,360	6,496,260	-953,080	5,543,180	0	0	4,190,560	4,190,560	1,352,620
1,833,390	Oakfield	S	0	1,833,390	0	1,833,390	0	1,833,390	0	0	1,425,000	1,425,000	408,390
0	Music Services	B	1,674,170	612,890	-92,090	2,194,970	-2,194,970	0	0	0	0	0	0
477,330	Education of Children in Care	S	1,122,900	1,627,160	-445,000	2,305,060	-1,807,690	497,370	0	0	0	0	497,370
<b>72,581,980</b>	<b>Education Quality &amp; Inclusion</b>		<b>8,796,550</b>	<b>118,318,270</b>	<b>-1,500,160</b>	<b>125,614,660</b>	<b>-6,303,310</b>	<b>119,311,350</b>	<b>480,940</b>	<b>108,747,240</b>	<b>7,263,150</b>	<b>116,491,330</b>	<b>2,820,020</b>
115,046,570	C&FS SEN	S	2,464,450	119,232,500	-636,020	121,060,930	0	121,060,930	0	0	118,742,310	118,742,310	2,318,620
0	SEND Investment Fund	S	0	2,798,750	0	2,798,750	0	2,798,750	0	0	2,798,750	2,798,750	0
2,423,670	C&FS Specialist Services to Vulnerable Groups	B	3,184,090	246,540	-859,010	2,571,620	-147,950	2,423,670	0	0	2,423,670	2,423,670	0
1,323,240	C&FS Psychology Service	B	1,755,210	3,390	-140,230	1,618,370	-269,000	1,349,370	0	0	0	0	1,349,370
1,245,970	HNB Development Programme	D	166,320	998,080	-19,040	1,145,360	0	1,145,360	0	0	1,145,360	1,145,360	0
-17,026,940	DSG Reserve income	N/A	0	0	-15,254,890	-15,254,890	0	-15,254,890	0	0	-15,254,890	-15,254,890	0
<b>103,012,510</b>	<b>SEND &amp; Children with Disabilities</b>		<b>7,570,070</b>	<b>123,279,260</b>	<b>-16,909,190</b>	<b>113,940,140</b>	<b>-416,950</b>	<b>113,523,190</b>	<b>0</b>	<b>0</b>	<b>109,855,200</b>	<b>109,855,200</b>	<b>3,667,990</b>
7,567,450	C&FS Business Support	B	8,772,640	702,720	-1,049,690	8,425,670	0	8,425,670	9,040	189,460	182,250	380,750	8,044,920
2,285,220	Central Charges	B	0	2,285,220	0	2,285,220	0	2,285,220	1,434,680	210,850	639,690	2,285,220	0
303,310	C&FS Finance	B	0	613,190	-443,990	169,200	0	169,200	747,310	0	0	747,310	-578,110
1,349,900	C&FS Human Resources	S	1,399,900	0	0	1,399,900	-50,000	1,349,900	674,900	0	0	674,900	675,000
919,090	C&FS Commissioning & Planning	S	949,920	21,600	-28,370	943,150	0	943,150	0	0	0	0	943,150
576,140	C&FS Sub Transformation	B	0	1,006,960	0	1,006,960	0	1,006,960	0	0	0	0	1,006,960
<b>13,001,110</b>	<b>Business Support &amp; Commissioning</b>		<b>11,122,460</b>	<b>4,629,690</b>	<b>-1,522,050</b>	<b>14,230,100</b>	<b>-50,000</b>	<b>14,180,100</b>	<b>2,865,930</b>	<b>400,310</b>	<b>821,940</b>	<b>4,088,180</b>	<b>10,091,920</b>
-175,744,280	C&FS Dedicated Schools Grant	S	0	259,810	-400,550	-140,740	-229,923,470	-230,064,210	-4,096,000	-109,191,180	-116,777,030	-230,064,210	0
523,143,570	Delegated School Budgets	S	0	570,384,960	0	570,384,960	-9,509,960	560,875,000	559,390,310	0	0	560,875,000	0
-521,355,110	Delegated Dedicated Schools Grant	S	0	0	0	0	-561,885,290	-561,885,290	-561,885,290	0	0	-561,885,290	0
0	Schools Block Transfer	S	0	0	0	0	0	0	2,798,750	0	-2,798,750	0	0
0	Dedicated Schools Grant Recoupment	S	0	-492,199,810	0	-492,199,810	492,199,810	0	0	0	0	0	0
<b>-173,955,820</b>	<b>C&amp;FS Other</b>		<b>0</b>	<b>78,444,960</b>	<b>-400,550</b>	<b>78,044,410</b>	<b>-309,118,910</b>	<b>-231,074,500</b>	<b>-3,792,230</b>	<b>-109,191,180</b>	<b>-118,091,090</b>	<b>-231,074,500</b>	<b>0</b>
<b>125,830,300</b>	<b>TOTAL CHILDREN &amp; FAMILY SERVICES</b>		<b>76,933,450</b>	<b>421,400,310</b>	<b>-25,442,190</b>	<b>472,891,570</b>	<b>-331,113,500</b>	<b>141,778,070</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>141,778,070</b>

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## ADULTS AND COMMUNITIES - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2024/25 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
<b>Care Pathway - Operational Commissioning</b>								
1,065,240	Heads of Service (OC) & Lead Practitioners	S	1,065,680	58,120	0	1,123,800	-62,960	1,060,840
8,204,950	Cognitive & Physical Disability (C&PD)	S	6,668,730	2,332,900	0	9,001,630	-690,620	8,311,010
4,715,910	Learning Disability & Autism (LD&A)	S	5,151,080	61,490	-39,520	5,173,050	-474,440	4,698,610
8,292,820	Mental Health & Safeguarding (MH&S)	S	9,030,590	2,393,670	-22,580	11,401,680	-3,156,160	8,245,520
<b>22,278,920</b>	<b>TOTAL</b>		<b>21,916,080</b>	<b>4,846,180</b>	<b>-62,100</b>	<b>26,700,160</b>	<b>-4,384,180</b>	<b>22,315,980</b>
<b>Care Pathway - Integration, Access &amp; Prevention</b>								
57,220	Heads of Service (IAP) & Strategic Service Managers	S	575,530	363,510	0	939,040	-930,740	8,300
0	Integration Team	D	387,810	179,000	0	566,810	-582,460	-15,650
3,327,710	Access & Digital Services	S	4,362,910	1,301,860	-87,030	5,577,740	-2,220,710	3,357,030
10,407,440	Home First	S	15,463,550	1,016,160	0	16,479,710	-5,995,190	10,484,520
<b>13,792,370</b>	<b>TOTAL</b>		<b>20,789,800</b>	<b>2,860,530</b>	<b>-87,030</b>	<b>23,563,300</b>	<b>-9,729,100</b>	<b>13,834,200</b>
<b>Direct Services</b>								
580,530	Direct Services Managers	S	576,820	4,000	0	580,820	0	580,820
5,300,250	Supported Living, Residential and Short Breaks	S	5,226,930	175,200	0	5,402,130	0	5,402,130
346,140	Shared Lives Team	D	310,630	40,570	0	351,200	0	351,200
125,620	Direct Services Review	S	0	25,620	0	25,620	0	25,620
<b>6,352,540</b>	<b>TOTAL</b>		<b>6,114,380</b>	<b>245,390</b>	<b>0</b>	<b>6,359,770</b>	<b>0</b>	<b>6,359,770</b>
<b>Early Intervention &amp; Prevention</b>								
366,360	Extra Care	S	0	586,910	0	586,910	0	586,910
96,000	Eligible Services	B	0	327,750	0	327,750	-327,750	0
826,010	Secondary (e.g. Carers & Community Assessments)	B	0	1,362,750	0	1,362,750	-465,000	897,750
399,420	Tertiary (e.g. Advocacy)	B	0	611,810	-54,000	557,810	-257,970	299,840
<b>1,687,790</b>	<b>TOTAL</b>		<b>0</b>	<b>2,889,220</b>	<b>-54,000</b>	<b>2,835,220</b>	<b>-1,050,720</b>	<b>1,784,500</b>
<b>Strategic Services</b>								
226,700	Heads of Strategic Services	S	284,450	1,400	0	285,850	0	285,850
2,150,840	Business Support & Strategy and Planning	S	1,964,480	287,350	-20,360	2,231,470	0	2,231,470
1,927,150	Commissioning & Quality	S	3,130,790	165,390	0	3,296,180	-1,204,030	2,092,150
666,470	Social Care Investment	B	436,610	250,600	0	687,210	0	687,210
<b>4,971,160</b>	<b>TOTAL</b>		<b>5,816,330</b>	<b>704,740</b>	<b>-20,360</b>	<b>6,500,710</b>	<b>-1,204,030</b>	<b>5,296,680</b>
<b>Demand Led Commissioned Services</b>								
92,917,190	Residential & Nursing Care	S	0	139,939,890	0	139,939,890	-46,382,700	93,557,190
1,631,670	Shared Lives Residential	S	0	1,576,670	0	1,576,670	0	1,576,670
45,813,820	Supported Living	S	0	45,263,820	0	45,263,820	0	45,263,820
50,033,290	Home Care	S	0	48,423,290	0	48,423,290	0	48,423,290
45,502,030	Direct Cash Payments	S	0	43,527,030	0	43,527,030	0	43,527,030
9,407,690	Community Life Choices (CLC)	S	0	9,307,690	0	9,307,690	0	9,307,690
535,750	Shared Lives - CLC	S	0	590,750	0	590,750	0	590,750
0	Other Support	S	0	75,000	0	75,000	0	75,000
-36,774,120	Non-Residential Income	S	0	0	0	0	-36,944,120	-36,944,120
<b>209,067,320</b>	<b>TOTAL</b>		<b>0</b>	<b>288,704,140</b>	<b>0</b>	<b>288,704,140</b>	<b>-83,326,820</b>	<b>205,377,320</b>
-24,790,000	<b>Better Care Fund (Balance)</b>	S	0	19,897,400	0	19,897,400	-45,689,400	-25,792,000
1,220,700	<b>Department Senior Management</b>	S	989,680	434,590	32,250	1,456,520	-223,450	1,233,070
<b>234,580,800</b>	<b>TOTAL ASC</b>		<b>55,626,270</b>	<b>320,582,190</b>	<b>-191,240</b>	<b>376,017,220</b>	<b>-145,607,700</b>	<b>230,409,520</b>
<b>Communities and Wellbeing</b>								
350,540	C&W Senior Management	B	371,060	6,150	-13,710	363,500	0	363,500
2,318,090	Libraries Operational	S	2,448,310	335,310	-6,030	2,777,590	-380,860	2,396,730
1,216,410	Libraries Resources	S	312,580	938,540	0	1,251,120	-27,000	1,224,120
1,016,720	Museums & Heritage	D	1,104,380	320,600	0	1,424,980	-399,930	1,025,050
465,100	Participation	D	463,790	27,400	0	491,190	0	491,190
1,083,140	Collections & Learning	B	1,502,860	338,780	0	1,841,640	-757,450	1,084,190
0	Externally Funded Projects	D	339,650	133,020	-18,550	454,120	-454,120	0
0	Adult Learning	D	4,929,740	742,610	-713,040	4,959,310	-4,959,310	0
0	C&W Efficiencies		0	16,040	0	16,040	0	16,040
<b>6,450,000</b>	<b>TOTAL C&amp;W</b>		<b>11,472,370</b>	<b>2,858,450</b>	<b>-751,330</b>	<b>13,579,490</b>	<b>-6,978,670</b>	<b>6,600,820</b>
<b>241,030,800</b>	<b>TOTAL ADULTS &amp; COMMUNITIES</b>		<b>67,098,640</b>	<b>323,440,640</b>	<b>-942,570</b>	<b>389,596,710</b>	<b>-152,586,370</b>	<b>237,010,340</b>

## PUBLIC HEALTH DEPARTMENT - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2024/25 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
-27,443,860	<b>Public Health Ring-Fenced Grant</b>		0	0	0	0	-28,312,050	-28,312,050
	<b>Department</b>							
2,491,080	Public Health Leadership	B	2,761,900	383,690	-331,780	2,813,810	-257,860	2,555,950
1,178,710	Community Delivery	B	2,176,680	67,860	-828,680	1,415,860	-240,020	1,175,840
518,590	Quit Ready	B	895,230	368,540	0	1,263,770	-791,410	472,360
124,370	First Contact Plus	B	410,800	0	-72,160	338,640	-199,120	139,520
180,540	Other Public Health Services	B	0	96,250	0	96,250	0	96,250
727,330	Programme Delivery	B	866,490	290,750	-505,990	651,250	0	651,250
10,720	Public Health Advice	B	0	0	0	0	0	0
320,020	Weight Management Service	B	316,970	22,500	0	339,470	-10,000	329,470
29,350	Mental Health	B	55,330	615,240	-251,500	419,070	-376,250	42,820
8,710	Workplace Health	D	101,540	26,900	-96,420	32,020	-29,780	2,240
<b>5,589,420</b>	<b>Total</b>		<b>7,584,940</b>	<b>1,871,730</b>	<b>-2,086,530</b>	<b>7,370,140</b>	<b>-1,904,440</b>	<b>5,465,700</b>
8,761,550	<b>0-19 Childrens Public Health</b>	<b>S</b>	93,530	10,018,840	-594,160	9,518,210	0	9,518,210
	<b>Health Related Harms</b>							
378,880	Domestic Violence	S	0	386,950	0	386,950	0	386,950
4,247,070	Sexual Health	S	0	4,538,150	-260,000	4,278,150	-65,000	4,213,150
450,000	NHS Health Check programme	S	0	547,500	0	547,500	0	547,500
4,028,810	Substance Misuse	S	0	4,788,870	-120,000	4,668,870	-640,070	4,028,800
<b>9,104,760</b>	<b>Total</b>		<b>0</b>	<b>10,261,470</b>	<b>-380,000</b>	<b>9,881,470</b>	<b>-705,070</b>	<b>9,176,400</b>
	<b>Physical Activity and Obesity</b>							
895,950	Physical Activity	B	0	895,950	0	895,950	0	895,950
10,000	Obesity Programmes	B	0	10,000	0	10,000	0	10,000
<b>905,950</b>	<b>Total</b>		<b>0</b>	<b>905,950</b>	<b>0</b>	<b>905,950</b>	<b>0</b>	<b>905,950</b>
406,070	<b>Health Protection</b>	<b>B</b>	625,840	30,600	-197,190	459,250	-29,570	429,680
70,000	<b>Tobacco Control</b>	<b>B</b>	0	70,000	0	70,000	0	70,000
0	<b>Active Together</b>	<b>B</b>	1,476,620	1,112,680	-763,260	1,826,040	-1,826,040	0
<b>-2,606,110</b>	<b>TOTAL PUBLIC HEALTH</b>		<b>9,780,930</b>	<b>24,271,270</b>	<b>-4,021,140</b>	<b>30,031,060</b>	<b>-32,777,170</b>	<b>-2,746,110</b>

LEICESTERSHIRE COUNTY COUNCIL  
2025 MEDIUM TERM FINANCIAL STRATEGY

## ENVIRONMENT & TRANSPORT DEPARTMENT - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Budget 2024/25 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
<b>HIGHWAYS &amp; TRANSPORT</b>								
<b>Development &amp; Growth</b>								
£1,377,240	Development & Growth	S/D	2,026,950	773,580	-493,170	2,307,360	-717,340	1,590,020
<b>H &amp; T Commissioning</b>								
3,368,370	H & T Staffing & Admin	S/D	6,957,170	2,594,010	-5,350,810	4,200,370	-723,780	3,476,590
1,327,320	Traffic Controls	S	0	1,302,320	0	1,302,320	0	1,302,320
<b>H &amp; T Network Management</b>								
510,680	Road Safety	S	878,640	453,080	-222,000	1,109,720	-397,210	712,510
0	Speed Awareness	S	671,280	2,108,330	-18,730	2,760,880	-2,760,880	0
590,030	Sustainable Travel	D	0	595,330	0	595,330	-40,860	554,470
1,657,030	H & T Network Staffing & Admin	S/D	5,893,880	131,250	-768,060	5,257,070	-3,071,150	2,185,920
164,500	Traffic Management	S	0	191,000	0	191,000	-27,430	163,570
2,320,830	Public Bus Services	S/D	0	12,316,930	-2,637,520	9,679,410	-7,358,580	2,320,830
-66,000	Blue badge	S	0	77,610	0	77,610	-155,170	-77,560
20,380	Civil Parking Enforcement	S	334,800	1,511,610	-522,640	1,323,770	-1,313,380	10,390
4,268,470	Concessionary Travel	S	0	4,461,310	-170,060	4,291,250	-22,780	4,268,470
<b>HIGHWAYS AND TRANSPORT OPERATIONS</b>								
<b>Highways Operations Services</b>								
3,472,810	Staffing & Admin Delivery	S/D	5,019,880	295,820	-750,570	4,565,130	-93,150	4,471,980
5,907,940	Environmental Maintenance	S	2,149,440	4,670,490	-635,000	6,184,930	-74,520	6,110,410
2,561,680	Reactive Maintenance	S	653,420	2,873,270	0	3,526,690	0	3,526,690
1,997,040	Winter Maintenance	S	739,720	1,257,320	0	1,997,040	0	1,997,040
<b>Assisted Transport Services</b>								
1,872,860	Staffing & Admin Resourcing	S	3,242,950	78,470	-720,330	2,601,090	0	2,601,090
24,875,430	SEN Transport	S	50,000	27,007,190	0	27,057,190	-156,120	26,901,070
6,008,990	Mainstream School Transport	S	0	7,072,500	0	7,072,500	-283,600	6,788,900
6,331,250	Social Care Transport	S/D	0	7,101,270	-500,000	6,601,270	-182,800	6,418,470
201,030	Passenger Fleet	S/D	5,359,760	1,767,060	-6,814,030	312,790	-111,760	201,030
<b>Highway and Transport Technical Support Service</b>								
2,537,260	Street Lighting Maintenance	S/D	507,160	2,353,740	0	2,860,900	-96,920	2,763,980
487,210	H & T Operations Management	S/D	496,650	5,300	0	501,950	0	501,950
1,422,520	Staffing, Admin & Depot Overheads	S/D	14,684,650	4,859,130	-15,600,280	3,943,500	-4,197,270	-253,770
34,440	Cyclic Maintenance	S/D	2,670	31,770	0	34,440	0	34,440
-83,060	Fleet Services	D	827,600	1,182,900	-2,073,080	-62,580	-20,330	-82,910
<b>73,166,250</b>	<b>TOTAL</b>		<b>50,496,620</b>	<b>87,072,590</b>	<b>-37,276,280</b>	<b>100,292,930</b>	<b>-21,805,030</b>	<b>78,487,900</b>
<b>ENVIRONMENT &amp; WASTE MANAGEMENT</b>								
475,220	Management	S/D	479,340	1,900	0	481,240	0	481,240
<b>Environment &amp; Waste Management Commissioning</b>								
1,602,180	Staffing and Admin	S/D	1,816,930	300,420	-33,000	2,084,350	-401,780	1,682,570
297,900	Initiatives	S/D	70,390	615,030	-321,750	363,670	-67,440	296,230
51,500	Recycling & Reuse credits	S	0	51,500	0	51,500	0	51,500
<b>Waste Management Delivery</b>								
421,240	Staffing & Admin	S	736,260	1,760	-71,430	666,590	0	666,590
4,138,660	Landfill	S	0	2,227,880	0	2,227,880	0	2,227,880
17,200,020	Treatment & Contracts	S	0	19,165,800	0	19,165,800	0	19,165,800
2,663,000	Dry Recycling	S	0	3,128,000	0	3,128,000	-665,000	2,463,000
2,038,000	Composting Contracts	S	0	2,038,000	0	2,038,000	0	2,038,000
5,502,140	Recycling & Household Waste	S	3,928,670	2,126,320	-257,380	5,797,610	-617,340	5,180,270
2,580,310	Haulage & Waste Transfer	S	563,190	2,033,010	0	2,596,200	-5,000	2,591,200
-1,546,150	Income	S/D	54,240	0	-51,440	2,800	-1,598,000	-1,595,200
-82,000	WEEE Funding	S/D	0	0	0	0	-82,000	-82,000
<b>35,342,020</b>	<b>TOTAL</b>		<b>7,649,020</b>	<b>31,689,620</b>	<b>-735,000</b>	<b>38,603,640</b>	<b>-3,436,560</b>	<b>35,167,080</b>
<b>Departmental &amp; Business Management</b>								
2,571,030	Management & Admin	S/D	2,547,920	124,610	-44,350	2,628,180	-21,340	2,606,840
837,160	Departmental Costs	D	83,000	1,022,830	-6,000	1,099,830	-188,030	911,800
<b>3,408,190</b>	<b>TOTAL</b>		<b>2,630,920</b>	<b>1,147,440</b>	<b>-50,350</b>	<b>3,728,010</b>	<b>-209,370</b>	<b>3,518,640</b>
<b>111,916,460</b>	<b>TOTAL ENVIRONMENT &amp; TRANSPORT</b>		<b>60,776,560</b>	<b>119,909,650</b>	<b>-38,061,630</b>	<b>142,624,580</b>	<b>-25,450,960</b>	<b>117,173,620</b>

LEICESTERSHIRE COUNTY COUNCIL  
2025 MEDIUM TERM FINANCIAL STRATEGY

## CHIEF EXECUTIVE'S DEPARTMENT - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Budget 2024/25 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
<b>DEMOCRATIC SERVICES, ADMIN &amp; CIVIC AFFAIRS</b>								
1,509,040	Democratic Services and Administration	D	1,520,620	1,887,430	-1,800,000	1,608,050	-175,500	1,432,550
69,000	Subscriptions	D	0	69,000	0	69,000	0	69,000
121,330	Civic Affairs	D	36,330	81,810	0	118,140	-6,000	112,140
<b>1,699,370</b>	<b>TOTAL</b>		<b>1,556,950</b>	<b>2,038,240</b>	<b>-1,800,000</b>	<b>1,795,190</b>	<b>-181,500</b>	<b>1,613,690</b>
<b>4,941,690</b>	<b>LEGAL SERVICES</b>	<b>D</b>	<b>4,525,810</b>	<b>1,751,940</b>	<b>-725,760</b>	<b>5,551,990</b>	<b>-534,780</b>	<b>5,017,210</b>
<b>STRATEGY AND BUSINESS INTELLIGENCE</b>								
1,873,370	Business Intelligence	D	3,060,620	703,120	-753,780	3,009,960	-1,091,240	1,918,720
1,544,790	Policy and Communities	B	873,490	1,098,550	-11,540	1,960,500	-400,840	1,559,660
1,266,570	Growth Service	B	851,140	292,590	-23,900	1,119,830	0	1,119,830
729,970	PHNE	B	1,905,850	168,390	-45,070	2,029,170	-1,200,040	829,130
703,530	Management and Administration	B	759,900	2,800	-48,790	713,910	0	713,910
<b>6,118,230</b>	<b>TOTAL</b>		<b>7,451,000</b>	<b>2,265,450</b>	<b>-883,080</b>	<b>8,833,370</b>	<b>-2,692,120</b>	<b>6,141,250</b>
<b>372,980</b>	<b>EMERGENCY MANAGEMENT AND RESILIENCE</b>	<b>S</b>	<b>807,100</b>	<b>89,110</b>	<b>-122,500</b>	<b>773,710</b>	<b>-398,830</b>	<b>374,880</b>
<b>REGULATORY SERVICES</b>								
2,174,470	Trading Standards	B	2,468,860	173,250	-130,000	2,512,110	-303,000	2,209,110
1,615,780	Coroners	S	561,420	1,154,130	0	1,715,550	-90,000	1,625,550
33,900	Registrars	S	1,338,960	46,900	0	1,385,860	-1,371,430	14,430
<b>3,824,150</b>	<b>TOTAL</b>		<b>4,369,240</b>	<b>1,374,280</b>	<b>-130,000</b>	<b>5,613,520</b>	<b>-1,764,430</b>	<b>3,849,090</b>
<b>-137,170</b>	<b>DEPARTMENTAL ITEMS</b>	<b>D</b>	<b>11,880</b>	<b>-149,050</b>	<b>0</b>	<b>-137,170</b>	<b>0</b>	<b>-137,170</b>
<b>16,819,250</b>	<b>TOTAL CHIEF EXECUTIVES</b>		<b>18,721,980</b>	<b>7,369,970</b>	<b>-3,661,340</b>	<b>22,430,610</b>	<b>-5,571,660</b>	<b>16,858,950</b>

LEICESTERSHIRE COUNTY COUNCIL  
2025 MEDIUM TERM FINANCIAL STRATEGY

## CORPORATE RESOURCES DEPARTMENT - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2024/25 £	*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
<b>AD Finance, Strategic Property and Commissioning</b>							
3,001,500	D	2,431,400	1,691,370	-716,710	3,406,060	-364,580	3,041,480
2,253,070	S	1,669,010	2,810,830	-875,950	3,603,890	-1,541,110	2,062,780
5,428,280	S	7,797,970	528,300	-2,640,290	5,685,980	-230,950	5,455,030
649,580	D	116,860	185,010	-759,000	-457,130	0	-457,130
1,326,750	B	1,477,150	6,551,030	-105,000	7,923,180	-6,541,000	1,382,180
<b>12,659,180</b>		<b>13,492,390</b>	<b>11,766,540</b>	<b>-5,096,950</b>	<b>20,161,980</b>	<b>-8,677,640</b>	<b>11,484,340</b>
<b>2,590,620</b>	B	<b>4,696,870</b>	<b>1,996,270</b>	<b>-217,390</b>	<b>6,475,750</b>	<b>-3,797,410</b>	<b>2,678,340</b>
<b>AD IT, Communications &amp; Digital, Customer Services</b>							
12,827,210	B	8,312,280	5,198,220	-473,970	13,036,530	0	13,036,530
1,359,190	D	1,606,330	231,650	-439,380	1,398,600	-9,300	1,389,300
1,270,890	D	1,317,910	8,550	-39,300	1,287,160	0	1,287,160
<b>15,457,290</b>		<b>11,236,520</b>	<b>5,438,420</b>	<b>-952,650</b>	<b>15,722,290</b>	<b>-9,300</b>	<b>15,712,990</b>
<b>Commercialism</b>							
<b>LTS Catering</b>							
154,480	D	430,440	385,810	0	816,250	-647,890	168,360
484,700	D	7,768,190	4,075,080	-3,628,810	8,214,460	-8,512,270	-297,810
18,070	D	1,354,190	731,720	0	2,085,910	-2,054,980	30,930
170,910	D	606,570	532,220	0	1,138,790	-1,004,000	134,790
<b>828,160</b>		<b>10,159,390</b>	<b>5,724,830</b>	<b>-3,628,810</b>	<b>12,255,410</b>	<b>-12,219,140</b>	<b>36,270</b>
<b>LTS Professional &amp; Other Services</b>							
-43,220	D	266,470	14,430	-47,000	233,900	-280,000	-46,100
-102,490	D	655,180	202,930	-725,000	133,110	-180,000	-46,890
-57,200	D	1,231,690	107,650	-232,580	1,106,760	-1,209,610	-102,850
-202,910		2,153,340	325,010	-1,004,580	1,473,770	-1,669,610	-195,840
-709,440	D	253,760	-125,260	-34,000	94,500	0	94,500
<b>-84,190</b>		<b>12,566,490</b>	<b>5,924,580</b>	<b>-4,667,390</b>	<b>13,823,680</b>	<b>-13,888,750</b>	<b>-65,070</b>
<b>AD Corporate Services &amp; Property</b>							
<b>Operational Property</b>							
4,805,860	B	258,700	5,768,620	-106,000	5,921,320	-1,285,200	4,636,120
3,023,300	B	0	4,406,920	-1,398,620	3,008,300	0	3,008,300
1,645,030	B	2,303,210	216,030	-157,300	2,361,940	-360,000	2,001,940
87,780	B	277,130	63,990	-15,000	326,120	-236,500	89,620
1,093,630	B	551,070	358,770	-5,040	904,800	-185,000	719,800
<b>10,655,600</b>		<b>3,390,110</b>	<b>10,814,330</b>	<b>-1,681,960</b>	<b>12,522,480</b>	<b>-2,066,700</b>	<b>10,455,780</b>
<b>Corporate Services</b>							
1,127,470	B	1,238,460	172,140	-231,300	1,179,300	-17,440	1,161,860
721,940	B	746,240	10,990	-41,760	715,470	0	715,470
2,402,590	B	2,913,880	127,940	-503,910	2,537,910	-10,500	2,527,410
1,523,900	B	1,700,500	79,710	-140,770	1,639,440	-170,650	1,468,790
-251,210	B	2,465,550	1,296,360	-3,702,720	59,190	-472,690	-413,500
1,828,290	D	4,292,320	16,050	-2,410,390	1,897,980	0	1,897,980
<b>7,352,980</b>		<b>13,356,950</b>	<b>1,703,190</b>	<b>-7,030,850</b>	<b>8,029,290</b>	<b>-671,280</b>	<b>7,358,010</b>
<b>18,008,580</b>		<b>16,747,060</b>	<b>12,517,520</b>	<b>-8,712,810</b>	<b>20,551,770</b>	<b>-2,737,980</b>	<b>17,813,790</b>
<b>Investing in Leicestershire Programme</b>							
-615,300	D	0	511,510	0	511,510	-1,389,000	-877,490
-1,204,970	D	0	1,225,050	-250,000	975,050	-2,083,200	-1,108,150
-4,491,400	D	0	632,350	0	632,350	-5,167,910	-4,535,560
-2,237,810	D	0	1,308,000	200,000	1,508,000	-3,572,120	-2,064,120
<b>-8,549,480</b>		<b>0</b>	<b>3,676,910</b>	<b>-50,000</b>	<b>3,626,910</b>	<b>-12,212,230</b>	<b>-8,585,320</b>
<b>40,082,000</b>		<b>58,739,330</b>	<b>41,320,240</b>	<b>-19,697,190</b>	<b>80,362,380</b>	<b>-41,323,310</b>	<b>39,039,070</b>

## CORPORATE & CENTRAL ITEMS - REVENUE BUDGET 2025/26

\* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

\*\* 2024/25 contingency of £36.1m less £23.8m transferred to Departmental budgets by January 2025

Net Budget 2024/25 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2025/26 £
<b>CORPORATE</b>								
-2,285,000	<b>DSG (Central Dept recharges)</b>	S	0	0	0	0	-2,285,000	-2,285,000
0	<b>Growth Contingency</b>	n/a	0	0	0	0	0	0
200,000	<b>Service Investment Fund</b>	S	0	1,200,000	0	1,200,000	0	1,200,000
10,000,000	<b>MTFS Risks Contingency</b>	B	0	8,000,000	0	8,000,000	0	8,000,000
12,300,000	<b>Contingency for Inflation / Living Wage **</b>	B	7,500,000	26,930,000	0	34,430,000	0	34,430,000
<b>20,215,000</b>	<b>TOTAL CORPORATE BUDGETS</b>		<b>7,500,000</b>	<b>36,130,000</b>	<b>0</b>	<b>43,630,000</b>	<b>-2,285,000</b>	<b>41,345,000</b>
<b>CENTRAL ITEMS</b>								
17,400,000	<b>Financing of Capital</b>	B	0	17,375,000	0	17,375,000	-2,575,000	14,800,000
-14,200,000	<b>Bank &amp; Other Interest</b>	B	0	0	0	0	-12,000,000	-12,000,000
<b>Central Expenditure</b>								
1,500,000	Pensions (pre LGR / LGR)	S	0	1,400,000	0	1,400,000	0	1,400,000
1,390,000	Members Expenses & Support etc	S	1,356,250	100,000	0	1,456,250	0	1,456,250
329,000	Flood Defence Levies	S	0	329,000	0	329,000	0	329,000
500,000	Elections	S	0	500,000	0	500,000	0	500,000
-621,000	Financial Arrangements	B	0	515,000	-221,000	294,000	-915,000	-621,000
-50,000	Car Leasing	B	0	0	-50,000	-50,000	0	-50,000
3,048,000			1,356,250	2,844,000	-271,000	3,929,250	-915,000	3,014,250
<b>6,248,000</b>	<b>TOTAL CENTRAL ITEMS</b>		<b>1,356,250</b>	<b>20,219,000</b>	<b>-271,000</b>	<b>21,304,250</b>	<b>-15,490,000</b>	<b>5,814,250</b>



## EARMARKED RESERVE BALANCES

\* Pooled Property Fund investments - funded from the overall balance of earmarked funds

	Revised Balance 01/04/2024 £000	Forecast Balance 31/03/2025 £000	Forecast Balance 31/03/2026 £000	Forecast Balance 31/03/2027 £000	Forecast Balance 31/03/2028 £000	Forecast Balance 31/03/2029 £000
<b>Renewal of Systems, Equipment and Vehicles</b>	1,360	1,290	1,230	980	480	230
<b>Trading Accounts</b>						
Investing in Leicestershire Programme (IILP)	2,600	3,210	3,450	5,650	7,600	8,800
<b>Insurance</b>						
General	10,260	10,970	11,580	12,190	12,800	13,410
Schools schemes and risk management	30	30	30	30	30	30
Uninsured loss fund	5,120	5,120	5,120	5,120	5,120	5,120
<b>Committed Balances</b>						
Central Maintenance Fund	60	0	0	0	0	0
<b>Other</b>						
Children & Family Services						
Supporting Leicestershire Families	330	0	0	0	0	0
C&FS Developments	2,310	280	250	230	200	180
Youth Offending	900	900	750	600	450	300
Other	110	60	0	0	0	0
Adults & Communities						
A&C Developments	1,430	1,210	730	490	390	290
Adult Learning Service	140	60	60	60	60	60
Public Health	7,030	4,390	990	620	510	10
Environment & Transport						
E&T Developments	10	0	0	0	0	0
Commuted Sums	2,420	1,920	1,420	920	420	0
Pan regional transport model (PRTM)	540	470	590	710	830	950
Waste Developments	660	430	50	0	0	0
Major Projects - advanced design	530	270	260	250	250	250
Section 38 Income	440	0	0	0	0	0
Other	520	370	300	240	180	120
Chief Executive						
Economic Development-General	200	200	130	0	0	0
Chief Executive Dept Developments	370	360	350	250	150	130
Other	100	70	0	0	0	0
Corporate Resources						
Community Library building contingency	340	380	400	350	370	320
Ash Dieback	290	280	230	180	130	80
Other	140	160	80	60	50	40
Corporate:						
Transformation Fund	8,920	5,470	2,000	0	0	0
Broadband	2,250	750	0	0	0	0
Business Rates Retention	570	570	570	570	570	570
Elections	500	1,350	0	500	1,000	1,500
Budget Equalisation	66,790	91,090	95,130	66,910	69,110	80,710
Carbon Neutral Investment Fund	2,000	2,000	2,000	2,000	2,000	2,000
Flooding Restoration Works	1,000	1,000	0	0	0	0
Other	10	10	10	10	10	10
Capital Financing (phasing of capital expenditure)	153,130	103,080	54,600	7,720	4,280	0
Pooled Property Fund investment *	-24,770	-17,270	-9,770	-9,770	-9,770	-9,770
<b>TOTAL</b>	<b>248,640</b>	<b>220,480</b>	<b>172,540</b>	<b>96,870</b>	<b>97,220</b>	<b>105,340</b>
<b>Schools and Partnerships</b>						
Dedicated Schools Grant	-32,020	-52,890	-68,770	-82,120	-93,440	-110,170
Health & Social Care Outcomes	9,610	9,010	7,550	6,950	6,350	5,750
Active Together	1,240	940	600	200	0	0
Emergency Management	890	750	640	610	590	560
Leicestershire Safeguarding Children Board	240	210	180	150	120	90
Music Service - Arts Council England	140	80	30	0	0	0
East Midlands Shared Services - other	50	50	50	50	50	50
Leics Social Care Development Group	30	30	30	30	30	30
Total	-19,820	-41,820	-59,690	-74,130	-86,300	-103,690

## EFFECT OF COUNTY COUNCIL'S BUDGET DECISION ON 2025/26 COUNCIL TAX

BAND (APRIL 1991 VALUE)	PROPORTION OF BAND D	COUNTY COUNCIL'S COUNCIL TAX ELEMENT £
A (Up to £40,000)	6/9	1,121.00
B (£40,001 - £52,000)	7/9	1,307.83
C (£52,001 - £68,000)	8/9	1,494.67
D (£68,001 - £88,000)	1	1,681.50
E (£88,001 - £120,000)	11/9	2,055.17
F (£120,001 - £160,000)	13/9	2,428.83
G (£160,001 - £320,000)	15/9	2,802.50
H (Over £320,000)	2	3,363.00

## PRECEPT 2025/26

BILLING AUTHORITY	TAX BASE	PRECEPT £
Blaby	34,672.75	58,302,212
Charnwood	60,276.30	101,354,568
Harborough	39,576.40	66,547,697
Hinckley and Bosworth	40,132.40	67,482,611
Melton	20,459.05	34,401,882
North West Leicestershire	37,532.00	63,110,039
Oadby and Wigston	18,594.19	31,266,121
<b>Total</b>	<b>251,243.09</b>	<b>422,465,130</b>

## 2025/26 COUNCIL TAX BILL (COUNTY COUNCIL ELEMENT)

(EXAMPLE USING BAND D - % INCREASES APPLY TO ALL BANDS)

	2024/25 £	2025/26 £	Increase
Total	1,601.58	1,681.50	4.99%

The Government has specified that only a single figure is to be shown on bills from 2025/26 onwards, rather than the previous split over a main element and an Adult Social Care Precept.

The 4.99% increase includes 2% for Adult Social Care.

## AVERAGE COUNCIL TAX FOR A BAND D PROPERTY IN LEICESTERSHIRE 2025/26

	Billing Authority							Average £
	Blaby £	Charnwood £	Harborough £	Hinckley & Bosworth £	Melton £	North West Leics £	Oadby & Wigston £	
County Council	1,681.50	1,681.50	1,681.50	1,681.50	1,681.50	1,681.50	1,681.50	1,681.50
Police and Crime Commissioner	300.23	300.23	300.23	300.23	300.23	300.23	300.23	300.23
Combined Fire Authority	86.65	86.65	86.65	86.65	86.65	86.65	86.65	86.65
District Council (General Expenses)	194.79	149.43	164.51	140.50	208.11	167.01	261.64	172.35
Special Expenses & Parishes (average)	143.60	109.69	92.07	95.27	74.19	102.71	0.00	97.24
<b>Average Band D Council Tax 2025/26</b>	<b>2,406.78</b>	<b>2,327.50</b>	<b>2,324.97</b>	<b>2,304.15</b>	<b>2,350.68</b>	<b>2,338.10</b>	<b>2,330.02</b>	<b>2,337.97</b>
Average Band D Council Tax 2024/25	2,292.52	2,219.31	2,212.48	2,194.09	2,241.29	2,230.65	2,223.51	2,228.14
Increase (£)	114.26	108.19	112.48	110.06	109.40	107.45	106.51	109.83
Increase (%)	4.98%	4.87%	5.08%	5.02%	4.88%	4.82%	4.79%	4.93%
<b>Increases (%)</b>								
County Council <sup>1</sup>	4.99%	4.99%	4.99%	4.99%	4.99%	4.99%	4.99%	4.99%
Police and Crime Commissioner <sup>2</sup>	4.89%	4.89%	4.89%	4.89%	4.89%	4.89%	4.89%	4.89%
Combined Fire Authority <sup>3</sup>	6.12%	6.12%	6.12%	6.12%	6.12%	6.12%	6.12%	6.12%
District Council (General Expenses) <sup>4</sup>	2.99%	3.28%	2.14%	3.69%	2.70%	2.50%	2.99%	2.93%
Special Expenses & Parishes (average)	7.23%	4.30%	12.35%	6.89%	7.25%	4.54%	n/a	6.59%

- 1) County Council increase of 4.99% includes 2% for Adult Social Care.
- 2) Police and Crime Commissioners were allowed an option to increase Council Tax by up to £14 per Band D property. The PCC applied a £14 increase.
- 3) Fire and Rescue Authorities were allowed an option to increase Council Tax by £5 per Band D property. The CFA applied a £5 increase.
- 4) District Councils were allowed an option to increase Council Tax by up to either 2.99% or £5 per Band D property, whichever was higher.

## ANALYSIS OF NUMBER OF EMPLOYEES (FTE)

Average Number of Staff *	2024/25	2025/26
Children & Family Services		
Schools **	2,243.5	2,239.6
Non-Schools	1,330.5	1,373.5
	<u>3,574.0</u>	<u>3,613.1</u>
Adults & Communities	1,336.7	1,303.9
Public Health	173.3	167.5
Environment & Transport	1,049.3	1,117.5
Chief Executives	281.3	295.3
Corporate Resources	1,173.6	1,121.0
<b>Total - All Staff</b>	<b><u>7,588.1</u></b>	<b><u>7,618.3</u></b>

\* Part-time employees have been equated to full time equivalents (fte)

\*\* Subject to Academy transfers

## **Policy for the Identification of Capital Expenditure**

### **What is Capital Expenditure?**

The precise definition is prescribed in the IFRS Code of Practice, which itself represents proper practice as defined in the 2003 Local Government Act.

“All expenditure on the acquisition, creation or enhancement of tangible fixed assets should be capitalised on an accruals basis. Expenditure on the acquisition of a tangible asset which adds to and not merely maintains the value of an existing asset should be capitalised and be classified as a tangible fixed asset, provided that it yields a benefit to the authority and the services it provides are for a period of more than one year”.

Expenditure that should be capitalised will include expenditure on the:

- acquisition, replacement, enhancement or laying out of land
- acquisition, construction, preparation, enhancement or replacement of roads, buildings or other structures.
- acquisition, installation or replacement of movable plant, machinery, apparatus, vehicles and vessels.

Examples of items to be classified as capital expenditure include;

1. all land purchases for future buildings and roads, footpaths etc.
2. all construction of new buildings and extensions including (a) fixed plant and equipment and (b) landscaping.
3. professional fees; architects, quantity surveyors, structural engineers, highways engineers, legal and other specialist services fees either internal or external incurred on the above, where these contribute directly to bringing an asset into working condition for its intended use.
4. internal charges to be supported by suitable evidence by reports from a time recording system.
5. monitoring of (a) client responsibilities under the 1994 construction, design and management regulations and (b) Health & Safety regulations.
6. all alterations and improvements to property, roads, canals, bridges, footpaths (including tree planting).
7. improvement works and structural repairs that lengthen substantially the life of an asset or increases its market value.
8. feasibility studies leading to the provision of an asset.
9. forward design fees incurred on the approved programme.
10. the purchase of all additional new, used and replacement vehicles (but not leased assets). The replacement of vehicles should be financed from renewal reserves (but still charged to capital at source).
11. grants to other bodies for expenditure to be incurred by those bodies on any of the above items.
12. purchase of new and replacement equipment and machinery, including I.T. hardware.
13. the purchase of software (intangible asset) but not the cost of training of users.
14. staff time, advertising, auction fees and conveyancing costs of preparing for the sale of assets and associated accommodation works. (e.g. fencing).

All expenditure on the above shall be charged to the capital accounts irrespective of the financing of that expenditure. e.g. the capital programme should show the gross cost of a project with contributions from other parties being separately disclosed.

**The following transactions will not be Capital:**

- a) A de-minimis limit of £10,000 for individual items shall apply. This should also apply to individual items within a block allocation within the capital programme. A de-minimus limit of £2,500 for individual items for schools devolved formula capital grant shall apply.

The purchase of single items below these limits should be charged to revenue. e.g. PCs and printers although in certain circumstances exemptions may apply, for example, the need to comply with grant conditions.

*All such exemptions need to be agreed with Corporate Finance*

- b) Staff time involved in preparation, monitoring and reporting on the capital programme.
- c) Client-side costs of project specification and project management.
- d) Consumable items e.g. books, initial stocking of new offices and schools.
- e) Routine repair and maintenance.
- f) Hire of alternative accommodation.
- g) Costs of scoping potential sites or assets.
- h) Relocation costs – costs of physically relocating staff, equipment, documents etc.
- i) Training costs.
- j) Site security.

## SUMMARY OF ESTIMATED CAPITAL RESOURCES 2025-29

	2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
<b>Grants</b>					
DfE: Basic Need	17,077	1,000	1,000	1,000	20,077
DfE: School Condition Allocation	2,000	2,000	2,000	2,000	8,000
DfE: Devolved Formula Capital	500	500	500	500	2,000
DfE: Music Hub Grant	290	48			338
DLUHC: Disabled Facilities Grant (DFG)	5,518	5,518	5,518	5,518	22,072
DfT: TIIF Maintenance	26,874	26,874	26,874	26,874	107,496
DfT: TIIF Incentive Fund	1,915	1,915	1,915	1,915	7,660
DfT: TIIF Integrated Transport Block	2,750	2,750	2,750	2,750	11,000
DfT: Bus Grant	3,146				3,146
DfT: Zero Emission Buses	8,766				8,766
DfT: A511 MRN funding	122				122
ATE: Oadby Parade Grant	767				767
	<b>69,725</b>	<b>40,605</b>	<b>40,557</b>	<b>40,557</b>	<b>191,444</b>
<b>External Contributions</b>					
Education - Section 106 funding for schools	12,892	6,569	3,538	1,970	24,968
Transport - A511 MRN S.106	3,605	0	0	0	3,605
Transport - various S.106	481	579	64	0	1,124
Environment - Waste Sites S.106 funded schemes	64	261	0	0	325
Transport - Flood Alleviation contribution	847	0	0	0	847
Transport - M1 J23/A512 S.106 estimates	0	0	2,039	1,939	3,978
Transport - MMDR S.106 estimates	0	382	0	382	764
Transport - NWLDC contribution	150	0	0	0	150
	<b>18,039</b>	<b>7,791</b>	<b>5,641</b>	<b>4,291</b>	<b>35,761</b>
<b>Capital RIA</b>					
DfE: High Needs	2,000	5,205	0	0	7,205
DfE: Childcare Expansion	500	0	0	0	500
	<b>2,500</b>	<b>5,205</b>	<b>0</b>	<b>0</b>	<b>7,705</b>
<b>Capital Contributions Unapplied</b>					
C&FS - funding from CCU	4,711	2,000	-30	-1,970	4,711
	<b>4,711</b>	<b>2,000</b>	<b>-30</b>	<b>-1,970</b>	<b>4,711</b>
<b>Capital Receipts</b>					
General Capital Receipts	6,000	9,750	1,000	1,000	17,750
Earmarked Capital Receipts - C&FS	0	1,672	0	0	1,672
Earmarked Capital Receipts - Corp Programme	0	0	0	2,745	2,745
	<b>6,000</b>	<b>11,422</b>	<b>1,000</b>	<b>3,745</b>	<b>22,167</b>
<b>Capital Receipts - Indirect (Diversifier IILP) Investments</b>					
Net Receipts from sale of Pooled Property Investments	7,500				7,500
	<b>7,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
<b>Revenue and Reserves</b>					
E&T - revenue contribution Waste sites	5	0	0	0	5
E&T - E&W S106 programme	0	30	0	0	30
E&T - Plant renewals reserve	100	100	100	100	400
E&T - Ashby Canal reserve	37	37	37	37	148
General - Capital Financing Reserve	45,185	39,777	123	0	85,085
	<b>45,327</b>	<b>39,944</b>	<b>260</b>	<b>137</b>	<b>85,668</b>
<b>Total sources of funding</b>	<b>153,802</b>	<b>106,967</b>	<b>47,427</b>	<b>46,760</b>	<b>354,956</b>
<b>Total Capital Programme</b>	<b>153,802</b>	<b>106,967</b>	<b>89,263</b>	<b>88,562</b>	<b>438,594</b>
<b>Difference - Shortfall (Borrowing Required)</b>	<b>0</b>	<b>0</b>	<b>41,835</b>	<b>41,802</b>	<b>83,638</b>

## CHILDREN & FAMILY SERVICES - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
<b>MAIN GRANT FUNDED PROGRAMME</b>							
Mar-29	50,118	<b>Provision of Additional School Places</b>	<b>34,752</b>	<b>10,614</b>	<b>4,052</b>	<b>700</b>	<b>50,118</b>
Mar-28	20,458	<b>Provision and Improvement of SEND Places</b>	<b>2,000</b>	<b>8,458</b>	<b>10,000</b>	<b>0</b>	<b>20,458</b>
Mar-29	8,000	Strategic Capital Maintenance	2,000	2,000	2,000	2,000	8,000
Mar-29	2,000	Schools Devolved Formula Capital	500	500	500	500	2,000
Mar-29	1,200	Schools Access / Security	300	300	300	300	1,200
Mar-26	225	Children's Residential Homes	225				225
Mar-26	800	Childcare Expansion Programme	800				800
Mar-27	338	Music Hub Equipment	290	48			338
		<b>Other Capital</b>	<b>4,115</b>	<b>2,848</b>	<b>2,800</b>	<b>2,800</b>	<b>12,563</b>
		<b>Overall Total</b>	<b>40,867</b>	<b>21,921</b>	<b>16,852</b>	<b>3,500</b>	<b>83,140</b>

**Future Developments - subject to further detail and approved business cases**

- Additional School Infrastructure arising from Housing Developments

## ADULTS & COMMUNITIES - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
Mar-29	22,072	Disabled Facilities Grant (DFG)	5,518	5,518	5,518	5,518	22,072
Mar-28	2,258	Social Care Investment Plan (SCIP) - Extra care schemes	1,000	629	629		2,258
		<b>Total A&amp;C</b>	<b>6,518</b>	<b>6,147</b>	<b>6,147</b>	<b>5,518</b>	<b>24,330</b>

**Future Developments - subject to further detail and approved business cases**

- Archives, Collections and Learning Hub



## ENVIRONMENT & TRANSPORT - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
<b>Major Schemes</b>							
Mar-28	127,160	Melton Distributor Road - North and East Sections	23,706	3,450	250		27,406
Mar-27	19,600	Zouch Bridge Replacement - Construction and Enabling Works	8,175	3,675	76		11,925
Mar-26	12,390	A511/A50 Major Road Network - Full business case	4,193				4,193
Mar-29	9,470	Advance Design / Match Funding	2,853	2,209	1,247	3,158	9,467
Mar-29	2,510	Leicestershire Cycling Walking Improvements Plan Delivery	1,000	854	467	192	2,513
Mar-26	1,880	The Parade Oadby Cyclops	1,764				1,764
			<b>41,691</b>	<b>10,188</b>	<b>2,039</b>	<b>3,349</b>	<b>57,267</b>
<b>Minor Schemes / Other</b>							
Mar-27	960	Property Flood Risk Alleviation - funded externally + LCC	912	49			960
Mar-29	1,540	Safety Schemes	543	538	207	250	1,538
Mar-26	3,150	Bus Grant	3,146				3,146
Mar-26	8,770	Zero Emission Buses	8,766				8,766
Mar-29	400	Plant renewals	100	100	100	100	400
Mar-27	9,870	Other - Melton Depot Replacement	2,080	6,968			9,048
Mar-27	540	Other - Highways Depot Improvements	141	400			541
Mar-29	15,820	Other - CC Vehicle Replacement Programme	4,394	3,110	3,436	4,880	15,820
Mar-28	1,275	Externally Funded Schemes	631	579	64		1,275
			<b>20,713</b>	<b>11,744</b>	<b>3,807</b>	<b>5,230</b>	<b>41,494</b>
<b>Transport Asset Management</b>							
Mar-29	8,200	Capital Schemes and Design	2,168	2,177	2,177	1,677	8,198
Mar-29	3,540	Bridges	852	928	928	833	3,541
Mar-29	1,990	Highways Flood alleviation	483	501	501	501	1,986
Mar-29	12,470	Street Lighting	3,137	3,137	3,137	3,062	12,473
Mar-29	1,120	Traffic Signal Renewal	281	281	281	281	1,124
Mar-29	16,110	Preventative Maintenance - (Surface Dressing)	4,027	4,027	4,027	4,027	16,108
Mar-29	54,290	Restorative (Patching)	13,885	13,788	13,788	12,828	54,289
Mar-29	70	Public rights of way maintenance	15	17	17	17	66

LEICESTERSHIRE COUNTY COUNCIL  
2025 MEDIUM TERM FINANCIAL STRATEGY

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
Mar-29	630	Network Performance & Reliability	154	157	157	157	625
			<b>25,002</b>	<b>25,013</b>	<b>25,013</b>	<b>23,383</b>	<b>98,410</b>
		<b>Environment &amp; Waste</b>					
Mar-29	150	Ashby Canal	37	37	37	37	148
Mar-29	1,660	Recycling Household Waste Sites - General Improvements	973	147	250	290	1,660
Mar-28	380	Recycling Household Waste Sites - S.106 funded schemes	65	310			376
Mar-28	1,380	Food Waste Treatment Service Delivery	236	490	650		1,376
			<b>1,311</b>	<b>984</b>	<b>937</b>	<b>327</b>	<b>3,560</b>
		<b>Total E&amp;T</b>	<b>88,717</b>	<b>47,929</b>	<b>31,796</b>	<b>32,289</b>	<b>200,731</b>

## ENVIRONMENT & TRANSPORT - CAPITAL PROGRAMME 2025-29 (Continued)

**Future Developments - subject to further detail and approved business cases**

- New Melton RHWS
- Additional bid development/match funding
- Compaction equipment
- Green vehicle fleet
- Highways Depot Maintenance
- WTS future resilience
- Waste Permitting system
- A511 Major Road Network
- Desford Crossroads

## CHIEF EXECUTIVES - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
Mar-27	200	Legal - Case Management System - subject to business case	100	100			200
		<b>Total Chief Executives</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>200</b>

**Future Developments - subject to further detail and approved business cases**

- Legal - Commons and Village Green Register
- Trading Standards - database replacement

## CORPORATE RESOURCES - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
<b>ICT</b>							
Mar-29	5,075	Workplace Strategy - EUD Refresh (PC, laptop)	750	1,500	1,000	1,825	5,075
Mar-28	1,700	Hyper-Converged Infrastructure (HCI) Refresh/re-license	350	350	352		1,052
Mar-28	903	Cisco Network Equipment	100		600		700
Mar-26	79	Solaris Hardware Refresh	30				30
Mar-26	50	SRS Meeting Room Tech	50				50
Mar-27	70	Wireless Controllers		70			70
Mar-28	240	Replacement of IT Service Management toolset and User Portal (Marval)			240		240
Mar-28	100	Remote Access Refresh			76		76
Mar-28	1,949	Backup System Replacement			1,000		1,000
Mar-29	150	Wireless Access points				30	30
Sub-total ICT			<b>1,280</b>	<b>1,920</b>	<b>3,268</b>	<b>1,855</b>	<b>8,323</b>
<b>Transformation Unit - Ways of Working</b>							
Mar-26	1,995	Workplace Strategy - property costs, dilapidations and refurbishments	434				434
Sub-total Transformation Unit			<b>434</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>434</b>
<b>Property Services and Country Parks</b>							
Mar-26	185	Anstey Frith House County Hall - Replacement windows & Roof Beams	185				185
Mar-26	200	Aston Firs - Living blocks refurbishments	200				200
Mar-26	33	Croft Depot - Roller shutter door replacement	33				33
Mar-26	50	Kegworth Library - Reroofing	50				50
Mar-26	225	Romulus Court - Refurbishment	225				225
Sub-total Property Services			<b>693</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>693</b>
<b>Climate Change - Environmental Improvements</b>							
Mar-27	200	Energy initiatives	100	100			200
Sub-total Energy			<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>200</b>
<b>Total Corporate Resources</b>			<b>2,507</b>	<b>2,020</b>	<b>3,268</b>	<b>1,855</b>	<b>9,650</b>

Future Developments - subject to further detail and approved business cases:

### ICT

- End of life replacement and security improvements

### Property Services

- Country Parks Future Developments:
- Watermead café and car park changes
- Country Parks - ANPR ticketless car parking expansion
- Ashby Wouds Heritage Trail - resurfacing
- New Adventure Play Facility

### Climate Change

## CORPORATE - CAPITAL PROGRAMME 2025-29

Estimated Completion Date	Gross Cost of Project £000		2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total £000
<b>Investing In Leicestershire Programme (IILP)</b>							
Jan-26	16,436	Airfield Business Park - Phase 3-4	8,000				8,000
Mar-26	3,510	Lutterworth East - Drive Thru Restaurants	510				510
Sep-27	333	M69 Junction 2 - SDA	83	200	50		333
Mar-29	1,050	County Farms Estate - General Improvements	450	300	300		1,050
Mar-29	1,250	Industrial Properties Estate - General Improvements	550	350	350		1,250
Mar-29	36,500	New Investments - subject to Business Case	0	10,000	10,000	16,000	36,000
Sub-total IILP			<b>9,593</b>	<b>10,850</b>	<b>10,700</b>	<b>16,000</b>	<b>47,143</b>
<b>Future Developments</b>							
Mar-29	40,000	Future service projects - subject to business cases	2,500	10,000	12,500	15,000	40,000
Mar-29	33,400	Capital Programme Portfolio Risk	3,000	8,000	8,000	14,400	33,400
Sub-total Future Developments			<b>5,500</b>	<b>18,000</b>	<b>20,500</b>	<b>29,400</b>	<b>73,400</b>
<b>Total Corporate Programme</b>			<b>15,093</b>	<b>28,850</b>	<b>31,200</b>	<b>45,400</b>	<b>120,543</b>

### Future Developments - subject to further detail and approved business cases

- Sustainability / Invest to Save Schemes