

2026-30 MEDIUM TERM FINANCIAL STRATEGY

Revenue Budget and Capital Programme

This booklet contains details of the revenue budget and capital programme for 2026/27 and provisional revenue budgets and capital programmes for 2027/28 to 2029/30.

The full MTFs, including financial strategies and policies, was approved by the County Council on 18 February 2026.

CONTENTS

REVENUE BUDGET 2026/27	3
2026/27 – 2029/30 REVENUE BUDGET*	4
GROWTH.....	5
SAVINGS	6
Savings Under Development	8
Children and Family Services	8
Adults and Communities	8
Environment and Transport.....	8
Public Health, Law & Governance.....	9
Corporate Resources	9
Cross cutting	10
SPECIFIC GOVERNMENT GRANTS (REVENUE)	11
CHILDREN & FAMILY SERVICES DEPARTMENT - REVENUE BUDGET 2026/27	13
ADULTS AND COMMUNITIES - REVENUE BUDGET 2026/27	14
ENVIRONMENT & TRANSPORT DEPARTMENT - REVENUE BUDGET 2026/27	15
PUBLIC HEALTH, LAW AND GOVERNANCE DEPARTMENT - REVENUE BUDGET 2026/27	16
CORPORATE RESOURCES DEPARTMENT - REVENUE BUDGET 2026/27	17
CORPORATE & CENTRAL ITEMS - REVENUE BUDGET 2026/27	18
EARMARKED RESERVE BALANCES	19
EFFECT OF COUNTY COUNCIL'S 2.99% INCREASE FOR 2026/27 COUNCIL TAX	20
PRECEPT 2026/27	20
2026/27 COUNCIL TAX BILL (COUNTY COUNCIL ELEMENT)	20
AVERAGE COUNCIL TAX FOR A BAND D PROPERTY IN LEICESTERSHIRE 2026/27	21
ANALYSIS OF NUMBER OF EMPLOYEES (FTE)	22

Policy for the Identification of Capital Expenditure	23
What is Capital Expenditure?	23
SUMMARY OF ESTIMATED CAPITAL RESOURCES 2026-30.....	25
CHILDREN & FAMILY SERVICES - CAPITAL PROGRAMME 2026-30	26
ADULTS & COMMUNITIES - CAPITAL PROGRAMME 2026-30	26
ENVIRONMENT & TRANSPORT - CAPITAL PROGRAMME 2026-30	27
PUBLIC HEALTH, LAW & GOVERNANCE - CAPITAL PROGRAMME 2026-30	28
CORPORATE RESOURCES - CAPITAL PROGRAMME 2026-30.....	29
CORPORATE - CAPITAL PROGRAMME 2026-30	30

Policies (separate documents):

Capital Strategy 2026-30 (Appendix G)

Investing In Leicestershire Programme (IILP) 2026-30 (Appendix H)

Risk Management Policy & Strategy (Appendix I)

Earmarked Reserves Policy (Appendix J)

Insurance Policy (Appendix L)

Treasury Management Strategy Statement and Annual Investment Strategy (Appendix N)

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

REVENUE BUDGET 2026/27

	Gross Expenditure				Gross Income (external)				
	Base including inflation £	Growth £	Savings £	Gross Expenditure £	Base including inflation £	Growth £	Savings £	Gross Income £	NET TOTAL £
Spending									
Services:									
Children & Family Services	521,653,690	27,730,000	-6,730,000	542,653,690	-384,009,120	0	0	-384,009,120	158,644,570
Adults & Communities	387,432,880	14,830,000	-4,390,000	397,872,880	-150,875,150	-2,660,000	-2,625,000	-156,160,150	241,712,730
Environment & Transport	149,455,320	5,110,000	-5,090,000	149,475,320	-34,779,120	0	-590,000	-35,369,120	114,106,200
Public Health, Law and Governance	57,377,480	255,000	-345,000	57,287,480	-43,436,700	0	-235,000	-43,671,700	13,615,780
Corporate Resources	68,361,750	1,005,000	-2,820,000	66,546,750	-28,652,990	0	-305,000	-28,957,990	37,588,760
	1,184,281,120	48,930,000	-19,375,000	1,213,836,120	-641,753,080	-2,660,000	-3,755,000	-648,168,080	565,668,040
DSG (Central Dept recharges)	0			0	-2,285,000			-2,285,000	-2,285,000
Service Investment Fund	2,500,000			2,500,000	0			0	2,500,000
MTFS Risks Contingency	8,000,000			8,000,000	0			0	8,000,000
Contingency for inflation/ Living Wage	18,250,000			18,250,000	0			0	18,250,000
Total Services	1,213,031,120	48,930,000	-19,375,000	1,242,586,120	-644,038,080	-2,660,000	-3,755,000	-650,453,080	592,133,040
Central Items:									
Financing of capital	14,832,000			14,832,000	-2,432,000			-2,432,000	12,400,000
Bank & other interest	0			0	-11,000,000			-11,000,000	-11,000,000
Central expenditure	4,085,300			4,085,300	-915,000			-915,000	3,170,300
Total Central Items	18,917,300	0	0	18,917,300	-14,347,000	0	0	-14,347,000	4,570,300
Total Services & Central Items	1,231,948,420	48,930,000	-19,375,000	1,261,503,420	-658,385,080	-2,660,000	-3,755,000	-664,800,080	596,703,340
Contribution to earmarked reserves	33,800,000			33,800,000	0			0	33,800,000
Contribution to General Fund	1,000,000			1,000,000	0			0	1,000,000
Contribution from budget equalisation reserve to balance 2026-27 revenue budget	-15,373,490			-15,373,490	0			0	-15,373,490
Total Spending	1,251,374,930	48,930,000	-19,375,000	1,280,929,930	-658,385,080	-2,660,000	-3,755,000	-664,800,080	616,129,850
Funding									
Revenue Support Grant									-82,846,600
Business Rates - Top Up									-52,467,830
Business Rates Baseline/Retained									-38,083,610
Council Tax Precept									-441,556,540
Council Tax Collection Fund net deficit / (surplus)									-1,175,270
Total Funding									-616,129,850
Council Tax									
Council Tax Base									254,971.43
Band D Council Tax									£1,731.79
Increase on 2025/26 (£1,681.50)									2.99%

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

2026/27 – 2029/30 REVENUE BUDGET*

	TOTAL 2025/26 Restated £000	Inflation / Contingencies / Transfers £000	Growth £000	Savings £000	TOTAL 2026/27 £000	Inflation / Contingencies / Transfers £000	Growth £000	Savings £000	TOTAL 2027/28 £000	Inflation / Contingencies / Transfers £000	Growth £000	Savings £000	TOTAL 2028/29 £000	Inflation / Contingencies / Transfers £000	Growth £000	Savings £000	TOTAL 2029/30 £000
Spending																	
Services:																	
Children & Family Services	140,368	-2,724	27,730	-6,730	158,645	0	9,520	-5,000	163,165	959	10,200	-4,400	169,923	0	10,800	-4,175	176,548
Adults & Communities	223,234	13,323	12,170	-7,015	241,712	21,824	6,060	-5,190	264,406	0	5,190	-3,030	266,566	0	6,290	-1,410	271,446
Environment & Transport	110,841	3,835	5,110	-5,680	114,106	1,725	4,465	-1,150	119,146	1,000	8,305	-95	128,356	1,000	3,445	0	132,801
Public Health, Law and Governance	14,142	-201	255	-580	13,616	0	0	-10	13,606	0	0	0	13,606	0	0	0	13,606
Corporate Resources	39,039	670	1,005	-3,125	37,589	35	0	-650	36,974	132	0	-85	37,021	90	0	-100	37,011
	527,625	14,903	46,270	-23,130	565,668	23,584	20,045	-12,000	597,297	2,091	23,695	-7,610	615,473	1,090	20,535	-5,685	631,413
DSG (Central Dept recharges)	-2,285				-2,285				-2,285				-2,285				-2,285
Growth Contingency	0		0	0	0		6,955	0	6,955		3,305	0	10,260		6,465	0	16,725
Service Investment Fund	1,200	1,300			2,500	-2,500			0				0				0
MTFS Risks Contingency	8,000				8,000				8,000				8,000				8,000
Contingency for inflation/ Living Wage	34,430	-16,180			18,250	18,500			36,750	17,800			54,550	17,950			72,500
	568,970	23	46,270	-23,130	592,133	39,584	27,000	-12,000	646,717	19,891	27,000	-7,610	685,998	19,040	27,000	-5,685	726,353
Central Items:																	
Financing of capital	14,800	-2,400			12,400	100			12,500	200			12,700	700			13,400
Bank & other interest	-12,000	1,000			-11,000	4,000			-7,000	3,000			-4,000	2,000			-2,000
Central expenditure	3,015	155		0	3,170	-100	0	0	3,070	-100	0	0	2,970	-100	0	0	2,870
Total Services & Central Items	574,785	-1,222	46,270	-23,130	596,703	43,584	27,000	-12,000	655,287	22,991	27,000	-7,610	697,668	21,640	27,000	-5,685	740,623
Contributions to earmarked reserves	22,600				33,800				39,200				45,800				54,000
Contributions to General Fund	1,000				1,000				1,000				1,000				1,000
Contributions from reserves to balance budgets	-4,653				-15,373												
Total Spending	593,732				616,130				695,487				744,468				795,623
Funding																	
Revenue Support Grant	-68,290				-82,847				-106,628				-109,807				-109,807
Business Rates - Top Up	-42,912				-52,468				-53,671				-54,754				-55,849
Business Rates Baseline/Retained	-31,818				-38,084				-38,957				-39,743				-40,538
S31 grants - Business Rates	-17,713				0				0				0				0
Business Rates Pool - share of Levy	-8,000				0				0				0				0
Council Tax Precept	-422,465				-441,557				-461,580				-482,510				-504,390
Council Tax Collection Fund net surplus	-1,493				-1,175				-500				-500				-500
New Homes Bonus Grant	-1,041				0				0				0				0
Total Funding	-593,732				-616,130				-661,336				-687,314				-711,084
VARIANCE	0				0				34,151				57,154				84,539
<i>Band D Council Tax</i>	<i>£1,681.50</i>				<i>£1,731.79</i>				<i>£1,783.57</i>				<i>£1,836.90</i>				<i>£1,891.82</i>
<i>Increase</i>	<i>4.99%</i>				<i>2.99%</i>				<i>2.99%</i>				<i>2.99%</i>				<i>2.99%</i>

* provisional for 2027/28 and later years

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

GROWTH

References used in this table:

* items unchanged from previous Medium Term Financial Strategy

** items included in the previous Medium Term Financial Strategy which have been amended

References		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
<u>CHILDREN & FAMILY SERVICES</u>					
** G1	Demographic growth & increasing cost of Social Care Placement mix	22,200	30,200	38,700	47,900
** G2	Front-line social care staff - increased caseloads	700	700	900	900
** G3	Post Transforming SEND & Inclusion In Leicestershire(TSIL) sustainability	1,850	1,850	1,850	1,850
** G4	Unaccompanied Asylum Seeking Children (UASC) - increased demand/cost	800	2,000	3,200	4,450
G5	Disabled Children Service	1,380	1,700	2,000	2,350
G6	Oakfield Expansion - Increased Transport need/demand	800	800	800	800
	TOTAL	27,730	37,250	47,450	58,250
<u>ADULTS & COMMUNITIES</u>					
** G7	Older people - new entrants and increasing needs in community based services and residential admissions	5,130	8,980	12,580	16,770
** G8	Learning Disabilities - new entrants including children transitions and people with complex needs	3,780	6,530	9,150	12,000
** G9	Mental Health - new entrants in community based services and residential admissions	1,420	2,400	3,290	4,340
** G10	Physical Disabilities - new entrants in community based services	340	670	1,040	1,370
** G11	Additional Service User Income from new growth to offset costs	-530	-1,380	-2,350	-3,420
** G12	Additional Health Income from new growth to offset costs	-1,380	-2,380	-3,330	-4,390
G13	Increased Service User Income realigning to 2025/26 levels	-750	-750	-750	-750
G14	Archives digital preservation and offsite storage	170	120	100	100
G15	CQC Improvement Plan	3,990	4,040	3,690	3,690
	TOTAL	12,170	18,230	23,420	29,710
<u>ENVIRONMENT & TRANSPORT</u>					
<u>Highways & Transport Services</u>					
** G16	Special Educational Needs transport - increased client numbers/costs	4,975	7,290	10,325	13,275
** G17	Mainstream School Transport - increased client numbers/costs	135	285	445	605
** G18	Fleet Services vehicle maintenance costs	-45	-70	0	70
* G19	Street Lighting maintenance costs	-125	-125	-125	-125
G20	Loss of income on Passenger Fleet from removal of School Food Service	65	90	90	90
	Total	5,005	7,470	10,735	13,915
<u>Waste Management Services</u>					
** G21	DIY Waste - loss of income	0	65	130	195
** G22	Increased waste tonnages	80	240	440	640
* G23	Emissions Trading Scheme (ETS) expansion to include energy from waste facilities	0	1,500	6,000	6,000
G24	Deposit Return Scheme (DRS)	0	275	550	550
	Total	80	2,080	7,120	7,385
<u>Department Wide</u>					
* G25	HGV Driver Market Premia	25	25	25	25
	Total	25	25	25	25
	TOTAL E&T	5,110	9,575	17,880	21,325
<u>PUBLIC HEALTH, LAW & GOVERNANCE</u>					
G26	Legal Services - Childcare team	175	175	175	175
G27	Local Government Association (LGA) and County Councils Network (CCN) subscriptions	80	80	80	80
	TOTAL	255	255	255	255
<u>CORPORATE RESOURCES</u>					
** G28	ICT cyber security	330	330	330	330
G29	Commercial Services	675	675	675	675
	TOTAL	1,005	1,005	1,005	1,005
<u>CORPORATE GROWTH</u>					
** G30	Growth contingency	0	6,955	10,260	16,725
	TOTAL	0	6,955	10,260	16,725
	TOTAL GROWTH	46,270	73,270	100,270	127,270
	<i>Overall net additional growth</i>		<i>27,000</i>	<i>27,000</i>	<i>27,000</i>

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

SAVINGS

References used in the following tables:

* items unchanged from previous Medium Term Financial Strategy

** items included in the previous Medium Term Financial Strategy which have been amended

Eff - Efficiency saving SR - Service reduction Inc – Income

				2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
References							
CHILDREN & FAMILY SERVICES							
*	CF1	Eff	Innovation Partnership - Creation and investment in Internal Residential provision	-750	-1,250	-1,500	-1,500
*	CF2	Eff	Defining CFS For the Future Programme - Phase 2 - Social Care Workforce Strategy (Recruitment and Retention)	-250	-650	-650	-650
*	CF3	Eff	Reduced Care Costs through growth of internal family based placements	-300	-600	-850	-850
*	CF4	Eff/Inc	Smarter commissioning, Procurement and Demand Management - Social Care Placements and externally commissioned services				
			Strand 1 - Contain & Minimise impact of market cost pressures for children placements - external providers	-1,000	-2,250	-3,700	-5,470
			Strand 2 - Review of care packages /cost (Pro-active and Reactive) ensuring value for money and effectiveness	-200	-400	-650	-955
			Strand 3 - Development of a wide range of other accommodation and support options	-3,600	-5,950	-8,150	-10,250
	CF5	Eff	Departmental Service Efficiency Review	-630	-630	-630	-630
TOTAL				-6,730	-11,730	-16,130	-20,305
ADULTS & COMMUNITIES							
Adult Social Care							
*	AC1	Inc	Increased income from fairer charging and removal of subsidy / aligning increases	-100	-200	-300	-400
*	AC2	Eff	Implementation of digital assistive technology to service users	-150	-150	-150	-150
*	AC3	Inc	Increased Better Care Fund income from annual uplift	-2,000	-3,000	-4,000	-5,000
*	AC4	Eff	Transforming Commissioning (Extra Care)	-80	-155	-155	-155
*	AC5	Eff	Transforming Commissioning continuing review of contracts across all areas	-25	-25	-25	-25
*	AC6	Eff	Review of underspends in staffing and general expenditure(turnover)	-100	-100	-100	-100
*	AC7	Eff	Review in-house supported living and short breaks provision	-150	-400	-400	-400
*	AC8	Eff	Review of 1:1 support in residential care	-250	-250	-250	-250
*	AC9	Inc	Increasing Health Income	-200	-200	-200	-200
*	AC10	Inc	Review of Fees & Charges	-50	-50	-50	-50
	AC11	Eff	Review of Lightbulb Service contribution and business case with partners to improve efficiency.	-160	-160	-160	-160
	AC12	Eff	Review of Direct Payments processes to improve efficiency across teams and robustness of assessments/reviews.	-50	-50	-50	-50
	AC13	Eff	Social Care Data Quality	-250	-250	-250	-250
	AC14	Eff	Strategic Commissioning Efficiencies	-50	-50	-50	-50
	AC15	Eff	Transforming Commissioning (Homecare Reprourement)	-150	-260	-260	-260
	AC16	Eff	Transforming Commissioning (Community Life Choices Reprourement)	-75	-150	-150	-150
	AC17	Eff	Prevention Review - Reviews of cases	-350	-700	-700	-700
	AC18	Eff	Prevention Review - Supported Living	-850	-1,700	-1,700	-1,700
	AC19	Eff	Prevention Review - Hospital Discharge and Reablement	-950	-1,900	-1,900	-1,900
	AC20	Eff	Prevention Review - Improved Pathway to Adulthood	0	-250	-250	-250
	AC21	Eff	Increased Reablement Capacity	-1,000	-1,000	-1,000	-1,000
	AC22	Eff	Increasing Reablement Capacity through recruitment of additional staff	0	-1,180	-3,070	-3,380
	AC23	Eff	Increasing Brokerage fees	-25	-25	-25	-25
Total ASC				-7,015	-12,205	-15,195	-16,605
Communities and Wellbeing							
*	AC24	Eff	Implementation of revised service for communities and wellbeing	0	0	-40	-40
Total C&W				0	0	-40	-40
TOTAL A&C				-7,015	-12,205	-15,235	-16,645
ENVIRONMENT & TRANSPORT							
Highways & Transport Services							

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

*	ET1	Eff	Assisted Transport Programme	-4,010	-4,845	-4,845	-4,845
*							
*	ET2	Inc	Network Management incl. temporary traffic regulation orders (TTRO)	-200	-200	-200	-200
*							
*	ET3	Inc	Fees and Charges Uplift	-35	-35	-35	-35
*							
*	ET4	Eff	Traffic Signals energy savings arising LED implementation	-20	-20	-20	-20
	ET5	Eff	Contract Procurement efficiencies	-800	-800	-800	-800
			Total	-5,065	-5,900	-5,900	-5,900
			Waste Management Services				
*	ET6						
*		Inc	Trade Waste income	-100	-100	-100	-100
*	ET7	Eff/Inc	Food Waste implementation	-260	-575	-670	-670
*							
*	ET8	Inc	Fees and Charges Uplift	-5	-5	-5	-5
	ET9	Inc	Recycling Materials increased income	-250	-250	-250	-250
			Total	-615	-930	-1,025	-1,025
			TOTAL E&T	-5,680	-6,830	-6,925	-6,925
			<u>PUBLIC HEALTH, LAW & GOVERNANCE</u>				
*	CE1	Eff	Trading Standards Review	-10	-20	-20	-20
*	CE2	Inc	Additional Registrars fees and income	-135	-135	-135	-135
*							
	CE3	Eff/SR	Staff vacancy	-100	-100	-100	-100
	CE4	Eff	Review of Communities Management	-95	-95	-95	-95
	CE5	Eff	Travel reduction	-10	-10	-10	-10
	CE6	SR	Hospitality reduction	-10	-10	-10	-10
	CE7	Eff	Democratic Services - Staff Review	-55	-55	-55	-55
	CE8	Eff	Departmental Efficiencies	-125	-125	-125	-125
	CE9		Increasing monitoring fees for Section 106 obligations, funded by developers	-40	-40	-40	-40
			TOTAL	-580	-590	-590	-590
			<u>CORPORATE RESOURCES</u>				
			Corporate Resources Department				
*	CR1	Eff/Inc	Use of office space	-175	-595	-595	-595
*							
*	CR2	Eff	Customer Programme (cross cutting)	-85	-195	-280	-400
*							
*	CR3	Eff	Transformation Unit efficiencies	0	-70	-70	-70
*	CR4	Eff	Energy Efficiency Initiatives	-50	-80	-80	-80
*							
*	CR5	Eff	ICT efficiencies	-925	-925	-925	-925
*							
*	CR6	Eff	Property Service efficiencies	-180	-180	-180	-180
*							
*	CR7	Eff	Transfer of temporary Departmental/Administrative savings to permanent lines	300	300	300	300
	CR8	Inc	Tax Opportunities - review of opportunities for payroll tax savings	-40	-50	-50	-30
	CR9	Eff	Rationalisation of Multi-Functional Devices (Photocopiers)	0	-10	-10	-10
	CR10	Eff	Communications team efficiency (Social Media Strategy and Delivery)	-55	-55	-55	-55
	CR11	Eff	Early Payments Partnership	-50	-50	-50	-50
	CR12	Inc	Country Parks- increasing parking fees	-80	-80	-80	-80
			Central Items				
	CR13	Eff	Minimum Revenue Provision Review - assessment of alternative prudent approaches	-1,600	-1,600	-1,600	-1,600
	CR14	Inc	ESPO Increased Dividend Yield	-185	-185	-185	-185
			TOTAL	-3,125	-3,775	-3,860	-3,960
			TOTAL SAVINGS including additional income	-23,130	-35,130	-42,740	-48,425
			MTFS net shortfalls - savings required	-15,373	-34,151	-57,154	-84,539
			Gap in 2026/27 budget to be met from earmarked reserves	15,373			
			TOTAL SAVINGS REQUIRED - EXCLUDING DSG	-23,130	-69,281	-99,894	132,964
			<u>Dedicated Schools Grant - Deficit reduction activity</u>				
			Integrated programme of six strategic actions to create a whole-system transformation that address the root causes of rising EHCP demand and inefficient placement patterns	-15,363	-33,403	-49,634	-66,146
			TOTAL SAVINGS REQUIRED - INCLUDING DSG	-38,493	102,684	149,528	199,110

Savings Under Development

Children and Family Services

Initiative title	RAG
Service Efficiency Rolling Programme.	Amber
Parental Mental Health and Substance Misuse.	Amber

Adults and Communities

Initiative title	RAG
Prevention Review - Carers	Amber
Improve efficiency of financial assessments process across teams which should lead to more timely invoicing and reduce debt.	Amber
Extracare - New Build Opportunities.	Amber
Older People's Accommodation.	Amber

Environment and Transport

Initiative title	RAG
SEN Post-16 Transport Review: Review of discretionary transport for post-16 SEN students, focusing on appeals, financial controls, and alternative options such as increasing Personal Transport Budget (PTB) values to encourage uptake and reduce overall costs.	Amber
Fleet Efficiencies and Improvements: Reduce reliance on hired vehicles and optimise fleet size using service data. This includes reviewing utilisation, maintenance costs and replacement cycles. The commercial appetite for using the workshop to generate income will also be explored.	Amber
Network Management Improvement Project (NMIP): Streamline roadworks permitting processes to achieve operational excellence, improve compliance and strengthen financial control. This is a prerequisite for considering the national Lane Rental Scheme.	Amber
Commercialisation of Highways Services: Assessing potential to generate new/increased income for the Authority from highways assets, including street lighting columns and bus shelters. This will require legal agreements and market testing to confirm appetite, as well as being dependent on external parties.	Amber
Lane Rental Scheme: Once NMIP is complete, the Council will explore the ability to charge utility companies and developers for occupying roads during works. This would incentivise quicker completion and generate income.	Amber
RHWS Income and Service Efficiency: Improve efficiency at RHWS and explore further income generating options, e.g. re-use shops, and maximising contract performance.	Amber
Forestry Service Review: Review and consolidate under Environment and Transport Department (currently, the service sits within two Council departments) to reduce costs, improve safety and deliver a consistent, accountable service.	Amber

Public Health, Law & Governance

Initiative title	RAG
SUD additional Planning, Historic and Natural Environment - fee income: Additional income due to the national Planning Application fees increase.	Amber
Staffing Review	Green
Legal Services in-house advocate role: Locum barrister recruited on fixed-term basis in the childcare advocate team.	Green

Corporate Resources

Initiative title	RAG
Assess technology offer to further optimise value: Reviewing enterprise technology licences and vendor contracts to maximise utilisation and reduce duplication. Focus is on aligning spend with business priorities and leveraging existing platforms for greater return on investment.	Green
Technology Architecture and data review including consolidation of ICT systems to adopts a unified approach: Strategic review of ICT architecture to simplify systems, consolidate platforms, and adopt a unified data approach. Expected benefits include cost reduction, improved resilience, and streamlined support.	Green
Targeted Automation - Digitizing Caseworker Notes: Exploring automation of manual case recording processes to reduce administrative burden, improve data accuracy, and release staff time for frontline services.	Green
Beaumanor Hall - Future options for operation of site Options appraisal underway to determine future operating model, including potential outsourcing, partnerships, or alternative use to increase income and reduce costs.	Amber
liLP - Income from investment decisions - further opportunities being explored: Further opportunities being explored within the Invest in Leicestershire Programme to optimise returns through strategic asset management and diversification.	Amber
Responsible payments - to strengthen the oversight and assurance of Direct payment's within the authority's adult social care direct payments service. The project will support improved financial stewardship and safeguard the integrity of the direct payments service.	Amber
Strategic and Operational Property service and structure reviews: Comprehensive review of property services to identify structural efficiencies, improve asset utilisation, and reduce costs through streamlined processes.	Green
Assess opportunity to reduce spend on water contracts across the estates: Assessing opportunities to renegotiate water supply contracts and implement consumption reduction measures for cost and environmental benefits.	Amber
Management of teams: Targeted interventions for teams with high turnover, agency reliance, or absence rates to improve workforce stability and reduce associated costs.	Amber

Cross cutting

Initiative title	RAG
Prevention Review - Review of Prevention Activity to ensure focus on most effective interventions.	Amber
Sustainable Support Services Programme - ensuring the right tools are available alongside cost effective and efficient support services.	Amber
Third Party Spend Review (TPSR) - Aspiring to ensure all such spend is necessary and represents the best possible value for the authority. Approach is being piloted in Corporate Resources and 3 cross cutting workstreams have been identified.	Green

SPECIFIC GOVERNMENT GRANTS (REVENUE)

	2026-27 forecasts £000
Children & Family Services	
Dedicated Schools Grant (provisional)	841,478
Less DSG transferred to Academies	-505,884
	335,595
Children, Families and Youth Grant	8,448
Asylum Seekers (estimated)	8,077
Pupil Premium (estimated)	5,267
Universal Infant Free School Meals (estimated)	2,123
Music Education Hub Grant	1,481
Domestic Abuse Grant	1,464
Best Start Family Hubs (DfE new from 2026/27)	1,362
PE and Sports Grant (estimated)	1,195
Adoption Support Fund (estimated)	700
Youth Justice Core Grant	604
Homes 4 Ukraine	588
Youth Turnaround Grant	96
Remand Grant (estimated)	88
Total	367,088
Adults & Communities	
Local Authority Better Care Grant (iBCF & Discharge Fund)	21,823
Skills Funding Agency (estimated)	3,876
Total	25,699
Environment & Transport	
Local Authority Bus Grant	9,072
DEFRA Extended Producer Responsibility (EPR)	5,881
Local Transport Grant	581
Bikeability Cycling	307
Active Travel Fund	279
Local Electric Vehicle Infrastructure (LEVI) Capability Fund	217
DEFRA Local Nature Recovery Strategy (LNRS)	136
DfT Enhanced Partnership Officer funding	122
Total	16,595
Public Health, Law & Governance	
Public Health Grant	33,110
Crisis & Resilience Fund	5,618

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

	2026-27 forecasts £000
Children & Family Services	
Dedicated Schools Grant (provisional)	841,478
Less DSG transferred to Academies	-505,884
	335,595
Children, Families and Youth Grant	8,448
Asylum Seekers (estimated)	8,077
Pupil Premium (estimated)	5,267
Universal Infant Free School Meals (estimated)	2,123
Music Education Hub Grant	1,481
Domestic Abuse Grant	1,464
Best Start Family Hubs (DfE new from 2026/27)	1,362
PE and Sports Grant (estimated)	1,195
Adoption Support Fund (estimated)	700
Youth Justice Core Grant	604
Homes 4 Ukraine	588
Youth Turnaround Grant	96
Remand Grant (estimated)	88
Total	367,088
Adults & Communities	
Local Authority Better Care Grant (iBCF & Discharge Fund)	21,823
Skills Funding Agency (estimated)	3,876
Total	25,699
Environment & Transport	
Local Authority Bus Grant	9,072
Local Reform & Community Voices	294
Total	39,022
TOTAL	448,404

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

CHILDREN & FAMILY SERVICES DEPARTMENT - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2025/26 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £	Schools £	Early Years £	High Needs £	Dedicated Schools Grant £	LA Block £
1,807,330	C&FS Directorate		1,776,280	94,240	0	1,870,520	-30,850	1,839,670	18,120	43,630	150,800	212,550	1,627,120
2,830,420	C&FS Safeguarding	S	3,040,780	2,619,600	-2,375,420	3,284,960	-588,000	2,696,960	0	0	0	0	2,696,960
150,130	LSCB	S	353,990	324,300	-88,820	589,470	-439,340	150,130	0	0	0	0	150,130
2,980,550	Safeguarding, Improvement & QA		3,394,770	2,943,900	-2,464,240	3,874,430	-1,027,340	2,847,090	0	0	0	0	2,847,090
7,510,200	Asylum Seekers	S	1,786,620	14,529,980	0	16,316,600	-8,076,510	8,240,090	0	0	0	0	8,240,090
6,393,860	C&FS Fostering & Adoption	S	5,659,500	471,310	0	6,130,810	-21,500	6,109,310	0	0	0	0	6,109,310
65,622,860	C&FS Operational Placements	S	65,680	83,044,180	0	83,109,860	-146,500	82,963,360	0	0	0	0	82,963,360
4,727,890	Children in Care Service	S	3,816,530	957,630	0	4,774,160	-47,500	4,726,660	0	0	0	0	4,726,660
84,254,810	Children in Care		11,328,330	99,003,100	0	110,331,430	-8,292,010	102,039,420	0	0	0	0	102,039,420
4,156,870	Family Safeguarding North	S	2,644,070	1,862,510	0	4,506,580	0	4,506,580	0	0	0	0	4,506,580
3,142,470	Family Safeguarding South	S	2,644,160	398,020	0	3,042,180	0	3,042,180	0	0	0	0	3,042,180
1,052,930	Children's Management	S	1,199,750	1,424,860	0	2,624,610	-1,615,430	1,009,180	0	0	0	0	1,009,180
4,165,160	C&FS First Response	S	3,952,820	76,370	0	4,029,190	-35,000	3,994,190	0	0	0	0	3,994,190
2,290,580	Child Sexual Exploitation Team	B	2,049,270	118,100	0	2,167,370	0	2,167,370	0	0	0	0	2,167,370
47,000	Social Care Legal Costs	S	0	47,000	0	47,000	0	47,000	0	0	0	0	47,000
3,876,310	C&FS Disabled Children	S	824,890	4,389,400	0	5,214,290	0	5,214,290	0	0	0	0	5,214,290
18,731,320	Field Social Work		13,314,960	8,316,260	0	21,631,220	-1,650,430	19,980,790	0	0	0	0	19,980,790
541,430	Practice Excellence		507,490	21,220	0	528,710	-10,000	518,710	0	0	0	0	518,710
324,590	Community Safety		301,250	207,070	-42,780	465,540	-152,700	312,840	0	0	0	0	312,840
4,491,750	C&FS Children Family Well-being Service East	B	4,258,060	217,350	0	4,475,410	-53,650	4,421,760	0	0	0	0	4,421,760
5,795,070	C&FS Children Family Well-being Service West	B	4,941,450	296,630	0	5,238,080	0	5,238,080	0	0	0	0	5,238,080
3,818,770	C&FS Children Family Well-being Service Youth	B	4,566,720	804,010	-738,510	4,632,220	-978,370	3,653,850	0	0	0	0	3,653,850
369,410	C&FS Children Family Well-being Service Central	B	30,000	359,170	-19,770	369,400	0	369,400	0	0	0	0	369,400
-2,586,820	Supporting Leicestershire Families / Teen Health	B	1,690,200	1,194,240	0	2,884,440	-8,981,470	-6,097,030	0	0	0	0	-6,097,030
3,144,210	C&FS Family Help	B	3,231,050	198,340	-532,990	2,896,400	0	2,896,400	0	0	0	0	2,896,400
15,032,390	C&FS Children & Families Wellbeing		18,717,480	3,069,740	-1,291,270	20,495,950	-10,013,490	10,482,460	0	0	0	0	10,482,460
1,214,620	Education Sufficiency		1,788,060	28,620	-436,340	1,380,340	-180,200	1,200,140	494,830	0	0	494,830	705,310
110,819,390	C&FS 0-5 Learning	S	3,279,970	126,435,090	0	129,715,060	-30,000	129,685,060	0	128,083,040	1,602,020	129,685,060	0
695,610	C&FS 5-19 Learning	B	1,164,030	421,610	-597,770	987,870	-316,040	671,830	406,870	0	0	406,870	264,960
5,605,600	Inclusion	S	2,047,750	695,970	-68,280	2,675,440	-791,880	1,883,560	0	0	553,410	553,410	1,330,150
1,849,120	Oakfield	S	0	5,282,670	0	5,282,670	0	5,282,670	0	0	4,058,550	4,058,550	1,224,120
54,740	Music Services	B	1,584,800	478,640	0	2,063,440	-2,063,440	0	0	0	0	0	0
736,520	Education of Children in Care	S	1,149,330	1,566,910	-476,230	2,240,010	-1,552,060	687,950	0	0	0	0	687,950
119,760,980	Education Quality & inclusion		9,225,880	134,880,890	-1,142,280	142,964,490	-4,753,420	138,211,070	406,870	128,083,040	6,213,980	134,703,890	3,507,180
121,578,430	C&FS SEN	S	3,409,970	176,651,030	-674,790	179,386,210	-1,350	179,384,860	0	0	175,864,860	175,864,860	3,520,000
2,445,910	C&FS Specialist Services to Vulnerable Groups	B	3,339,650	246,450	0	3,586,100	-147,200	3,438,900	0	0	3,438,900	3,438,900	0
1,392,720	C&FS Psychology Service	B	2,203,350	102,550	-111,500	2,194,400	-285,000	1,909,400	0	0	0	0	1,909,400
1,150,760	HNB Development Programme	D	193,380	2,349,900	-193,380	2,349,900	0	2,349,900	0	0	2,349,900	2,349,900	0
-15,254,890	DSG Reserve income	N/A	0	0	-72,179,650	-72,179,650	0	-72,179,650	0	0	-72,179,650	-72,179,650	0
111,312,930	SEND & Children with Disabilities		9,146,350	179,349,930	-73,159,320	115,336,960	-433,550	114,903,410	0	0	109,474,010	109,474,010	5,429,400
8,635,200	CFS Dedicated Operational Delivery Support Services	B	7,852,320	592,870	-428,790	8,016,400	0	8,016,400	0	296,360	144,120	440,480	7,575,920
2,285,220	Central Charges	B	0	2,285,220	0	2,285,220	0	2,285,220	1,434,680	210,850	639,690	2,285,220	0
1,196,470	C&FS Finance	B	0	1,256,470	-60,000	1,196,470	0	1,196,470	1,130,920	0	0	1,130,920	65,550
1,349,900	C&FS Human Resources	S	1,399,900	0	0	1,399,900	-50,000	1,349,900	674,900	0	0	674,900	675,000
1,402,700	C&FS Commissioning & Planning	B	1,265,420	93,090	-48,490	1,310,020	0	1,310,020	0	0	0	0	1,310,020
2,855,970	C&FS Sub Transformation	S	0	639,830	0	639,830	0	639,830	8,570	0	0	8,570	631,260
505,990	Education Strategy	S	937,810	-1,310	0	936,500	0	936,500	0	0	0	0	936,500
18,231,450	Business Support & Commissioning		11,455,450	4,866,170	-537,280	15,784,340	-50,000	15,734,340	3,249,070	507,210	783,810	4,540,090	11,194,250
-73,940	C&FS Miscellaneous		0	0	0	0	0	0	0	0	0	0	0
-233,264,360	C&FS Dedicated Schools Grant	S	0	-14,073,800	13,915,260	-158,540	-257,240,810	-257,399,350	-4,479,610	-128,633,880	-124,285,860	-257,399,350	0
560,875,000	Delegated School Budgets	S	0	600,922,110	0	600,922,110	-9,042,210	591,879,900	584,216,640	0	7,663,260	591,879,900	0
-559,086,540	Delegated Dedicated Schools Grant	S	0	0	0	0	-583,905,920	-583,905,920	-583,905,920	0	0	-583,905,920	0
0	Dedicated Schools Grant Recoupment	S	0	-492,773,810	0	-492,773,810	492,773,810	0	0	0	0	0	0
-231,549,840	C&FS Other		0	94,074,500	13,915,260	107,989,760	-357,415,130	-249,425,370	-4,168,890	-128,633,880	-116,622,600	-249,425,370	0
142,642,560	Total		80,956,300	526,855,640	-65,158,250	542,653,690	-384,009,120	158,644,570	0	0	0	0	158,644,570

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

ADULTS AND COMMUNITIES - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2025/26 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £
Care Pathway - Operational Commissioning								
1,092,520	Heads of Service (OC) & Lead Practitioners	S	1,153,770	50,270	0	1,204,040	-104,390	1,099,650
8,504,140	Cognitive & Physical Disability (C&PD)	S	7,763,880	1,958,620	0	9,722,500	-705,450	9,017,050
4,850,600	Learning Disability & Autism (LD&A)	S	5,581,110	46,590	-39,520	5,588,180	-599,820	4,988,360
8,555,390	Mental Health & Safeguarding (MH&S)	S	9,345,960	2,279,560	0	11,625,520	-2,108,680	9,516,840
23,002,650	TOTAL		23,844,720	4,335,040	-39,520	28,140,240	-3,518,340	24,621,900
Care Pathway - Integration, Access & Prevention								
289,360	Heads of Service (IAP) & Strategic Service Managers	S	739,720	269,770	-74,010	935,480	-680,790	254,690
-25,290	Integration Team	D	386,820	179,000	0	565,820	-596,040	-30,220
3,485,270	Access & Digital Services	S	4,629,680	1,264,120	-51,340	5,842,460	-2,277,180	3,565,280
10,855,680	Home First	S	15,959,300	856,990	0	16,816,290	-5,042,390	11,773,900
14,605,020	TOTAL		21,715,520	2,569,880	-125,350	24,160,050	-8,596,400	15,563,650
Direct Services								
599,990	Direct Services Managers	S	547,620	3,640	0	551,260	0	551,260
5,565,790	Supported Living, Residential and Short Breaks	S	5,222,220	161,030	0	5,383,250	0	5,383,250
361,270	Shared Lives Team	D	320,590	26,800	0	347,390	0	347,390
25,620	Direct Services Review	S	2,000	-138,130	0	-136,130	0	-136,130
6,552,670	TOTAL		6,092,430	53,340	0	6,145,770	0	6,145,770
Early Intervention & Prevention								
629,370	Extra Care	S	0	629,370	0	629,370	0	629,370
0	Eligible Services	B	0	481,430	0	481,430	-281,430	200,000
990,290	Secondary (e.g. Carers & Community Assessments)	B	0	971,790	0	971,790	0	971,790
325,310	Tertiary (e.g. Advocacy)	B	0	663,810	-54,000	609,810	-257,970	351,840
1,944,970	TOTAL		0	2,746,400	-54,000	2,692,400	-539,400	2,153,000
Strategic Services								
295,030	Heads of Strategic Services	S	308,490	1,400	0	309,890	0	309,890
2,296,360	Business Support & Strategy and Planning	S	2,056,550	284,080	-22,580	2,318,050	0	2,318,050
2,861,440	Commissioning & Quality	S	4,093,180	278,330	0	4,371,510	-1,456,830	2,914,680
5,452,830	TOTAL		6,458,220	563,810	-22,580	6,999,450	-1,456,830	5,542,620
Demand Led Commissioned Services								
99,662,800	Residential & Nursing Care	S	0	153,836,550	0	153,836,550	-50,741,780	103,094,770
1,576,680	Shared Lives Residential	S	0	1,576,670	0	1,576,670	0	1,576,670
48,863,820	Supported Living	S	0	51,526,850	0	51,526,850	0	51,526,850
51,678,790	Home Care	S	0	50,238,790	0	50,238,790	0	50,238,790
46,057,030	Direct Cash Payments	S	0	46,007,030	0	46,007,030	0	46,007,030
9,907,690	Community Life Choices (CLC)	S	0	10,252,690	0	10,252,690	0	10,252,690
590,750	Shared Lives - CLC	S	0	590,750	0	590,750	0	590,750
75,000	Other Support	S	0	75,000	0	75,000	0	75,000
-39,300,040	Non-Residential Income	S	0	0	0	0	-40,565,040	-40,565,040
219,112,520	TOTAL		0	314,104,330	0	314,104,330	-91,306,820	222,797,510
-39,833,370	Better Care Fund (Balance)	S	0	0	0	0	-43,055,720	-43,055,720
1,246,750	Department Senior Management	S	978,640	434,570	30,250	1,443,460	-232,420	1,211,040
232,084,040	TOTAL ASC		59,089,530	324,807,370	-211,200	383,685,700	-148,705,930	234,979,770
Communities and Wellbeing								
375,520	C&W Senior Management	B	369,310	5,500	-35,090	339,720	0	339,720
2,477,090	Libraries Operational	S	2,433,690	337,000	-8,240	2,762,450	-397,630	2,364,820
1,254,670	Libraries Resources	S	314,070	959,790	0	1,273,860	-30,000	1,243,860
1,060,970	Museums & Heritage	D	1,097,260	369,600	0	1,466,860	-480,550	986,310
506,310	Participation	D	463,540	24,850	0	488,390	0	488,390
1,137,990	Collections & Learning	B	1,650,740	506,840	-155,000	2,002,580	-692,990	1,309,590
0	Externally Funded Projects	D	314,170	154,190	0	468,360	-468,360	0
0	Adult Learning	D	4,691,370	1,023,900	-330,310	5,384,960	-5,384,960	0
16,040	C&W Efficiencies		0	0	0	0	0	0
6,828,590	TOTAL C&W		11,334,150	3,381,670	-528,640	14,187,180	-7,454,490	6,732,690
238,912,630	TOTAL ADULTS & COMMUNITIES		70,423,680	328,189,040	-739,840	397,872,880	-156,160,420	241,712,460

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

ENVIRONMENT & TRANSPORT DEPARTMENT - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2025/26 £	*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £
HIGHWAYS & TRANSPORT Development & Growth							
1,638,950	S/D	2,211,650	185,630	0	2,397,280	-807,150	1,590,130
H & T Commissioning							
3,676,540	S/D	6,304,210	2,172,460	-3,286,320	5,190,350	-1,749,100	3,441,250
1,368,430	S	0	1,289,580	0	1,289,580	0	1,289,580
H & T Network Management							
740,910	S	820,840	596,700	-363,220	1,054,320	-371,310	683,010
0	S	297,550	2,887,460	0	3,185,010	-3,196,290	-11,280
575,200	D	0	618,010	0	618,010	-40,860	577,150
2,398,390	S/D	6,142,430	261,970	-693,490	5,710,910	-3,125,380	2,585,530
163,580	S	0	191,000	0	191,000	-28,250	162,750
3,047,830	S/D	0	14,253,830	-2,846,880	11,406,950	-9,158,520	2,248,430
-79,560	S	0	96,000	0	96,000	-162,540	-66,540
100,350	S	327,420	1,543,560	-499,920	1,371,060	-1,285,270	85,790
4,400,340	S	0	4,605,340	-182,220	4,423,120	-22,780	4,400,340
Highways and Transport Operations							
Highways Operations Services							
4,623,390	S/D	5,780,170	321,600	-880,000	5,221,770	-95,000	5,126,770
6,237,440	S	1,552,600	4,660,960	-1,293,840	4,919,720	-75,000	4,844,720
3,621,430	S	568,790	644,470	0	1,213,260	0	1,213,260
2,033,770	S	538,410	1,495,350	0	2,033,760	0	2,033,760
Assisted Transport Services							
2,693,630	S	3,212,940	97,480	-670,980	2,639,440	0	2,639,440
27,151,160	S	55,000	29,119,340	0	29,174,340	-71,280	29,103,060
6,888,190	S	0	6,511,190	0	6,511,190	-8,000	6,503,190
6,363,040	S/D	0	5,421,550	0	5,421,550	-182,800	5,238,750
347,780	S/D	4,134,280	1,750,750	-5,068,400	816,630	-111,760	704,870
0	D	0	0	0	0	0	0
Highway and Transport Technical Support Service							
2,878,820	S/D	212,180	2,198,450	0	2,410,630	-146,190	2,264,440
517,920	S/D	490,790	5,400	0	496,190	0	496,190
194,550	S/D	14,771,510	3,698,860	-10,323,630	8,146,740	-4,924,490	3,222,250
34,440	S/D	4,640	29,800	0	34,440	0	34,440
9,420	D	828,130	1,780,780	-2,544,380	64,530	-33,750	30,780
81,625,940	TOTAL	48,253,540	86,437,520	-28,653,280	106,037,780	-25,595,720	80,442,060
WASTE MANAGEMENT							
496,670		474,180	1,510	0	475,690	0	475,690
Waste Management Commissioning							
1,740,180		1,767,820	40,070	-133,000	1,674,890	0	1,674,890
302,720		71,740	687,750	-341,500	417,990	-135,500	282,490
53,050		0	53,050	0	53,050	0	53,050
Waste Management Delivery							
745,430		780,950	4,450	-51,800	733,600	0	733,600
2,629,090		0	1,227,310	0	1,227,310	0	1,227,310
19,824,800		0	20,966,960	0	20,966,960	0	20,966,960
-3,376,000		0	3,438,800	0	3,438,800	-6,984,800	-3,546,000
2,171,000		0	2,171,000	0	2,171,000	0	2,171,000
5,453,640		3,895,810	1,778,970	0	5,674,780	-567,340	5,107,440
2,639,120		557,720	2,318,390	0	2,876,110	-5,000	2,871,110
-1,593,430		50,100	3,550	0	53,650	-1,801,430	-1,747,780
-132,000		0	0	0	0	-132,000	-132,000
30,954,270	TOTAL	7,598,320	32,691,810	-526,300	39,763,830	-9,626,070	30,137,760
Departmental & Business Management							
2,783,620		2,599,350	15,070	0	2,614,420	-22,080	2,592,340
887,440		83,000	982,290	-6,000	1,059,290	-125,250	934,040
3,671,060	TOTAL	2,682,350	997,360	-6,000	3,673,710	-147,330	3,526,380
116,251,270	TOTAL ENVIRONMENT & TRANSPORT	58,534,210	120,126,690	-29,185,580	149,475,320	-35,369,120	114,106,200

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

PUBLIC HEALTH, LAW AND GOVERNANCE DEPARTMENT - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Notes:

¹ Preventative expenditure within other Departments' budgets to be identified and absorbed into the ring fenced budget

Budget 2025/26 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £
-30,088,440	Public Health Ring-Fenced Grant		0	0	0	0	33,109,80	33,109,80
	Department							
3,300,580	Public Health Leadership	B	3,322,270	1,039,060	-70,890	4,290,440	-265,000	4,025,440
1,781,990	Community Delivery	B	1,965,610	813,290	-150,000	2,628,900	-925,780	1,703,120
499,850	Quit Ready	B	839,640	392,560	0	1,232,200	-60,210	1,171,990
218,560	First Contact Plus	B	416,420	0	0	416,420	-207,720	208,700
161,250	Other Public Health Services	B	0	171,250	0	171,250	0	171,250
721,920	Health Improvement	B	536,660	361,100	-245,000	652,760	0	652,760
0	Public Health Advice	B	0	0	0	0	0	0
340,740	Weight Management Service	B	320,660	17,500	0	338,160	-10,000	328,160
42,820	Mental Health	B	55,910	672,620	-433,880	294,650	-167,150	127,500
105,290	Workplace Health	D	104,150	66,900	-40,000	131,050	-34,780	96,270
7,173,000	Total		7,561,320	3,534,280	-939,770	10,155,830	-1,670,640	8,485,190
9,521,220	0-19 Children's Public Health	S	0	9,646,460	0	9,646,460	0	9,646,460
	Health Related Harms							
386,940	Domestic Violence	S	0	386,490	0	386,490	0	386,490
4,048,150	Sexual Health	S	0	4,277,140	0	4,277,140	-75,000	4,202,140
547,500	NHS Health Check programme	S	0	645,480	-125,000	520,480	0	520,480
4,078,810	Substance Misuse	S	0	6,583,970	-371,000	6,212,970	-468,070	5,744,900
9,061,400	Total		0	11,893,080	-496,000	11,397,080	-543,070	10,854,010
	Physical Activity and Obesity							
895,950	Physical Activity	B	0	895,950	0	895,950	0	895,950
10,000	Obesity Programmes	B	0	80,000	-70,000	10,000	0	10,000
905,950	Total		0	975,950	-70,000	905,950	0	905,950
610,760	Health Protection	B	401,140	29,600	0	430,740	-29,570	401,170
70,000	Tobacco Control	B	0	70,000	0	70,000	0	70,000
0	Active Together	B	1,578,770	1,243,260	-707,310	2,114,720	-2,114,720	0
659,640	Voluntary, Community, and Social Enterprise (VCSE)/Communities	B	566,590	1,066,200	-522,800	1,109,990	-449,440	660,550
-2,086,470	TOTAL PUBLIC HEALTH ¹		10,107,820	28,458,830	-2,735,880	35,830,770	-37,917,240	-2,086,470
	STRATEGY AND BUSINESS INTELLIGENCE							
2,001,230	Business Intelligence	D	3,139,330	810,900	-757,950	3,192,280	-1,301,240	1,891,040
318,910	Policy and Communities	B	259,370	34,570	0	293,940	0	293,940
1,147,260	Growth Service	B	872,850	237,760	0	1,110,610	0	1,110,610
917,940	PHNE	B	1,912,680	293,730	-56,580	2,149,830	-1,354,230	795,600
1,347,710	Management and Administration	B	732,710	526,850	-43,120	1,216,440	0	1,216,440
5,733,050	TOTAL		6,916,940	1,903,810	-857,650	7,963,100	-2,655,470	5,307,630
378,280	EMERGENCY MANAGEMENT AND RESILIENCE	S	800,990	100,240	-144,320	756,910	-408,720	348,190
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS							
1,439,540	Democratic Services and Administration	D	1,440,890	75,430	0	1,516,320	-198,000	1,318,320
69,000	Subscriptions	D	0	151,000	-2,000	149,000	0	149,000
113,330	Civic Affairs	D	35,930	71,810	0	107,740	-6,000	101,740
1,621,870	TOTAL		1,476,820	298,240	-2,000	1,773,060	-204,000	1,569,060
5,209,950	LEGAL SERVICES	D	4,598,590	1,800,840	-673,650	5,725,780	-534,780	5,191,000
	REGULATORY SERVICES							
2,290,480	Trading Standards	B	2,635,090	172,730	-240,490	2,567,330	-393,000	2,174,330
1,643,750	Coroners	S	554,910	1,154,540	0	1,709,450	-90,000	1,619,450
58,160	Registrars	S	1,284,950	48,300	0	1,333,250	-1,468,490	-135,240
3,992,390	TOTAL		4,474,950	1,375,570	-240,490	5,610,030	-1,951,490	3,658,540
-137,170	DEPARTMENTAL ITEMS	D	11,880	-384,050	0	-372,170	0	-372,170
16,798,370	TOTAL LAW & GOVERNANCE		18,280,170	5,094,650	-1,918,110	21,456,710	-5,754,460	15,702,250
14,711,900	TOTAL PUBLIC HEALTH, LAW & GOVERNANCE		28,387,990	33,553,480	-4,653,990	57,287,480	-43,671,700	13,615,780

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

CORPORATE RESOURCES DEPARTMENT - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

Net Budget 2025/26 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £
AD Finance, Transformation and Commissioning								
2,095,270	Audit and Insurance	S	1,759,770	2,695,770	-1,139,930	3,315,610	-1,262,140	2,053,470
5,005,900	Strategic Finance and Pensions	S	7,556,120	305,310	-2,885,330	4,976,100	-234,090	4,742,010
-418,540	Corporate Resources Schemes	D	16,980	147,600	-317,740	-153,160	0	-153,160
1,449,330	Commissioning Support	B	1,451,920	56,010	-105,000	1,402,930	-5,000	1,397,930
2,037,700	Transformation	D	4,359,340	29,100	-2,439,870	1,948,570	0	1,948,570
10,169,660	TOTAL		15,144,130	3,233,790	-6,887,870	11,490,050	-1,501,230	9,988,820
3,516,140	East Midlands Shared Services	B	5,487,930	2,068,730	-255,180	7,301,480	-3,814,570	3,486,910
AD IT, Communications & Digital, Customer Services								
13,674,290	Information Technology	B	8,190,620	5,345,450	-799,570	12,736,500	0	12,736,500
1,441,450	Communications & Digital Services	D	1,568,450	238,660	-480,320	1,326,790	-9,600	1,317,190
1,226,720	Customer Service	B	1,207,840	32,250	-150,000	1,090,090	0	1,090,090
16,342,460	TOTAL		10,966,910	5,616,360	-1,429,890	15,153,380	-9,600	15,143,780
Commercialism								
LTS Catering								
168,360	Leisure & Hospitality	D	590,080	655,130	-21,140	1,224,070	-1,057,400	166,670
-297,820	Education Catering	D	1,882,000	1,202,000	-1,056,000	2,028,000	-2,028,000	0
30,940	Beaumanor	D	1,280,750	691,850	-44,020	1,928,580	-1,694,950	233,630
206,030	Country Parks	D	643,910	540,700	0	1,184,610	-1,092,230	92,380
107,510			4,396,740	3,089,680	-1,121,160	6,365,260	-5,872,580	492,680
LTS Professional & Other Services								
-46,100	Bursar Service	D	325,040	16,960	-342,000	0	0	0
-46,890	LEAMIS	D	504,210	99,430	-290,000	313,640	-435,000	-121,360
-92,990			829,250	116,390	-632,000	313,640	-435,000	-121,360
94,500			164,950	78,990	-6,000	237,940	0	237,940
109,020	TOTAL		5,390,940	3,285,060	-1,759,160	6,916,840	-6,307,580	609,260
AD Corporate Services & Property								
Operational Property								
5,013,030	Building Running Costs	B	254,430	5,966,330	-122,000	6,098,760	-1,310,340	4,788,420
3,243,590	Building Maintenance	B	0	4,572,210	-1,398,620	3,173,590	0	3,173,590
2,202,130	Operational Property	B	2,235,540	197,150	-247,000	2,185,690	-68,000	2,117,690
98,950	Traveller Services	B	276,380	65,170	-15,000	326,550	-245,760	80,790
737,680	Forestry Services	B	604,690	381,200	-100,040	885,850	-192,000	693,850
11,295,380			3,371,040	11,182,060	-1,882,660	12,670,440	-1,816,100	10,854,340
Corporate Services								
1,196,470	Business Support Services	B	1,192,060	159,860	-172,920	1,179,000	-17,440	1,161,560
739,320	Management	B	753,480	11,170	-41,760	722,890	0	722,890
3,013,200	Human Resources	B	2,769,570	131,330	-40,000	2,860,900	-6,500	2,854,400
1,432,410	Learning & Development	B	1,617,200	84,070	-140,440	1,560,830	-169,810	1,391,020
-426,750	LTS Property Services	B	2,609,130	1,376,410	-3,994,420	-8,880	-464,500	-473,380
2,720,580	Strategic Property	B	2,115,110	1,391,160	-699,110	2,807,160	-373,430	2,433,730
-102,850	HR Services	D	1,164,820	118,410	-284,530	998,700	-1,159,050	-160,350
8,572,380			12,221,370	3,272,410	-5,373,180	10,120,600	-2,190,730	7,929,870
19,867,760	TOTAL		15,592,410	14,454,470	-7,255,840	22,791,040	-4,006,830	18,784,210
Investing in Leicestershire Programme								
-877,490	Rural	D	0	594,010	0	594,010	-1,399,000	-804,990
-1,162,050	Industrial	D	0	1,215,800	-250,000	965,800	-2,869,200	-1,903,400
-4,535,560	Office	D	0	767,150	0	767,150	-5,000,200	-4,233,050
-2,064,120	Other	D	0	2,167,000	0	2,167,000	-3,864,780	-1,697,780
-8,639,220	TOTAL		0	4,743,960	-250,000	4,493,960	-13,133,180	-8,639,220
0	Central Items	B	0	-1,600,000	0	-1,600,000	-185,000	-1,785,000
41,365,820	TOTAL CORPORATE RESOURCES		52,582,320	31,802,370	-17,837,940	66,546,750	-28,957,990	37,588,760

CORPORATE & CENTRAL ITEMS - REVENUE BUDGET 2026/27

* S/D/B indicates that the service is Statutory, Discretionary or a combination of Both

** Amendment to budget approved at County Council Budget Meeting on 18th February 2026, allocating the following from the SIF £2.5m:

	26/27 £	27/28 £
Additional investment in public bus subsidies	120,000	120,000
Additional environmental maintenance	300,000	300,000
Grit bin 50% discount	5,000	5,000
	<u>425,000</u>	<u>425,000</u>

*** 2025/26 contingency of £34.4m less £16.7m transferred to Departmental budgets and £9.2m adjustment for Pensions contribution changes

Net Budget 2025/26 £		*	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2026/27 £
	CORPORATE							
-2,285,000		S	0	0	0	0	-2,285,000	-2,285,000
	DSG (Central Dept recharges)							
0		B	0	2,500,000	0	2,500,000	0	2,500,000
8,000,000	Service Investment Fund **	B	0	8,000,000	0	8,000,000	0	8,000,000
	MTFS Risks Contingency							
8,500,000		B	7,585,000	10,665,000	0	18,250,000	0	18,250,000
	Contingency for Inflation / Living Wage ***							
14,215,000	TOTAL CORPORATE BUDGETS		7,585,000	21,165,000	0	28,750,000	-2,285,000	26,465,000
	CENTRAL ITEMS							
14,800,000		B	0	14,830,000	0	14,830,000	-2,430,000	12,400,000
	Financing of Capital							
-12,000,000		B	0	0	0	0	-11,000,000	-11,000,000
	Bank & Other Interest							
	Central Expenditure							
1,400,000	Pensions (pre LGR /LGR)	S	0	1,300,000	0	1,300,000	0	1,300,000
1,483,600	Members Expenses & Support etc	S	1,379,300	100,000	0	1,479,300	0	1,479,300
340,000	Flood Defence Levies	S	0	340,000	0	340,000	0	340,000
500,000	Elections	S	0	500,000	0	500,000	0	500,000
-400,000	Financial Arrangements etc	B	0	516,000	0	516,000	-915,000	-399,000
-50,000	Car Leasing	B	0	0	-50,000	-50,000	0	-50,000
3,273,600				2,756,000	-50,000	4,085,300	-915,000	3,170,300
6,073,600	TOTAL CENTRAL ITEMS			17,586,000	-50,000	18,915,300	-14,345,000	4,570,300

EARMARKED RESERVE BALANCES

	Revised Balance 01/04/2025 £000	Forecast Balance 31/03/2026 £000	Forecast Balance 31/03/2027 £000	Forecast Balance 31/03/2028 £000	Forecast Balance 31/03/2029 £000	Forecast Balance 31/03/2030 £000
Renewal of Systems, Equipment and Vehicles	2,110	1,880	1,700	1,350	1,210	1,080
Trading Accounts						
Investing in Leicestershire Programme (IiLP)	5,760	6,250	8,170	10,370	11,820	13,270
Insurance						
General	11,720	12,190	12,680	13,160	13,650	14,140
Schools schemes and risk management	30	30	30	30	30	30
Uninsured loss fund	4,930	4,930	4,930	4,930	4,930	4,930
Committed Balances						
Central Maintenance Fund	1,360	860	860	360	360	360
Other						
Children & Family Services						
C&FS Developments	1,610	730	230	230	230	230
Youth Offending	930	1,010	860	710	560	410
Other	200	150	80	40	0	0
Adults & Communities						
A&C Developments	1,380	890	310	70	70	70
Environment & Transport						
E&T Developments	740	1,240	840	690	540	390
Commuted Sums	1,740	1,240	740	240	0	0
Pan regional transport model (PRTM)	1,120	630	1,050	1,470	1,900	2,330
Waste Developments	510	320	0	0	0	0
Section 38 Income	440	0	0	0	0	0
Other	530	570	550	500	450	400
Public Health, Law & Governance						
Public Health	5,820	3,370	1,960	1,480	80	80
Economic Development-General	200	130	0	0	0	0
Chief Executive Dept Developments	660	410	280	190	170	120
Other	100	70	60	60	30	0
Corporate Resources						
Other	870	790	730	670	670	710
Corporate:						
Transformation and LGR	11,990	7,810	11,930	0	0	0
Broadband	2,710	2,710	1,260	0	0	0
Business Rates Retention	570	570	570	570	570	570
Elections	1,350	350	850	1,350	1,850	350
Other	100	100	100	100	100	100
Budget Equalisation	92,110	112,780	104,900	109,950	151,980	205,980
Flooding Restoration Works	3,160	2,910	1,350	680	0	0
Capital Financing and Improvement Projects	139,520	90,980	46,620	420	260	100
Total	294,270	255,900	203,640	149,620	191,460	245,650
Schools and Partnerships						
Dedicated Schools Grant	-48,350	-95,880	-169,560	-254,690	-349,490	-453,430
Active Together	1,060	940	560	0	0	0
Health & Social Care Outcomes	10,180	8,810	4,210	3,490	2,890	2,890
Emergency Management	850	430	460	500	530	530
Leicestershire Safeguarding Children Board	240	200	160	100	40	0
Leics Social Care Development Group	30	30	30	30	30	30
Total	-35,990	-85,470	-164,140	-250,570	-346,000	-449,980
TOTAL	258,280	170,430	39,500	-100,950	-154,540	-204,330

EFFECT OF COUNTY COUNCIL'S 2.99% INCREASE FOR 2026/27 COUNCIL TAX

BAND (APRIL 1991 VALUE)			PROPORTION OF BAND D	COUNTY COUNCIL'S COUNCIL TAX ELEMENT £
A	(Up to	£40,000)	6/9	1,154.53
B	(£40,001 -	£52,000)	7/9	1,346.95
C	(£52,001 -	£68,000)	8/9	1,539.37
D	(£68,001 -	£88,000)	1	1,731.79
E	(£88,001 -	£120,000)	11/9	2,116.63
F	(£120,001 -	£160,000)	13/9	2,501.47
G	(£160,001 -	£320,000)	15/9	2,886.31
H	(Over	£320,000)	2	3,463.58

PRECEPT 2026/27

BILLING AUTHORITY	TAX BASE	PRECEPT £
Blaby	34,926.50	60,485,304
Charnwood	61,320.20	106,193,605
Harborough	40,169.60	69,565,243
Hinckley and Bosworth	40,554.50	70,231,809
Melton	21,068.68	36,486,494
North West Leicestershire	37,927.00	65,681,535
Oadby and Wigston	19,004.95	32,912,550
Total	254,971.43	441,556,540

2026/27 COUNCIL TAX BILL (COUNTY COUNCIL ELEMENT)

(EXAMPLE USING BAND D - % INCREASES APPLY TO ALL BANDS)

	2025/26 £	2026/27 £	Increase*
Total	1681.5	1731.7883	0.029906809

* comprises the main element (Core) and the Adult Social Care precept.

AVERAGE COUNCIL TAX FOR A BAND D PROPERTY IN LEICESTERSHIRE 2026/27

	Billing Authority							Average £
	Blaby £	Charnwood £	Harborough £	Hinckley & Bosworth £	Melton £	North West Leics £	Oadby & Wigston £	
County Council	1,731.79	1,731.79	1,731.79	1,731.79	1,731.79	1,731.79	1,731.79	1,731.79
Police and Crime Commissioner	315.23	315.23	315.23	315.23	315.23	315.23	315.23	315.23
Combined Fire Authority	91.65	91.65	91.65	91.65	91.65	91.65	91.65	91.65
District Council (General Expenses)	200.62	153.17	148.47	144.65	213.80	171.60	268.18	173.90
Special Expenses & Parishes (average)	150.93	113.80	102.73	99.30	77.20	107.93	0.00	102.45
Average Band D Council Tax 2026/27	2,490.22	2,405.64	2,389.87	2,382.62	2,429.67	2,418.20	2,406.85	2,415.02
Average Band D Council Tax 2025/26	2,406.78	2,327.50	2,324.97	2,304.15	2,350.68	2,338.10	2,330.02	2,337.97
Increase (£)	83.45	78.14	64.90	78.47	78.98	80.10	76.83	77.05
Increase (%)	3.47%	3.36%	2.79%	3.41%	3.36%	3.43%	3.30%	3.30%
Increases (%)								
County Council ¹	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%
Police and Crime Commissioner ²	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Combined Fire Authority ³	5.77%	5.77%	5.77%	5.77%	5.77%	5.77%	5.77%	5.77%
District Council (General Expenses) ⁴	2.99%	2.50%	-9.75%	2.95%	2.74%	2.75%	2.50%	0.90%

- 1) County Council increase of 2.99% includes 1% for Adult Social Care. Police and Crime Commissioners were allowed an option to increase Council Tax by up to £14 per Band D property. The PCC applied a £14 increase.
- 2) Police and Crime Commissioners were allowed an option to increase Council Tax by up to £15 per Band D property. The PCC applied a £15 increase.
- 3) Fire and Rescue Authorities were allowed an option to increase Council Tax by £5 per Band D property. The CFA applied a £5 increase.
- 4) District Councils were allowed an option to increase Council Tax by up to either 2.99% or £5 per Band D property, whichever was higher (General & Special Expenses).
- 5) Harborough's General Expenses and Special Expenses changes net to a 5% decrease.

ANALYSIS OF NUMBER OF EMPLOYEES (FTE)

Average Number of Staff ¹	2025/26	2026/27
Children & Family Services		
Schools ²	2,066.0	1,803.0
Non-Schools ³	1,387.7	1,446.5
	3,453.7	3,249.5
Adults & Communities ⁴	1,370.0	1,408.0
Environment & Transport	1,117.5	1,081.5
Public Health, Law and Governance	457.2	466.2
Corporate Resources ⁵	1,121.0	960.6
Total - All Staff	7,519.4	7,165.8
Children & Family Services		

1) Part-time employees have been equated to full time equivalents (fte)

2) Subject to Academy transfers

a. Three primary schools and Birchwood converting to academies.

b. Many schools are in financial difficulty and have falling pupil numbers, so staffing is reducing.

3) Increase mainly due to growth posts and new grant funding.

4) Increase mainly relates to CQC growth and also health funding going towards Homefirst FTE.

5) Decrease mainly relates to School Food Service (218 in 25/26 reducing to 48.3 FTE in 26/27)

Policy for the Identification of Capital Expenditure

What is Capital Expenditure?

The precise definition is prescribed in the Cipfa Code of Practice, which itself represents proper practice as defined in the 2003 Local Government Act.

“All expenditure on the acquisition, creation or enhancement of tangible assets should be capitalised on an accruals basis. Expenditure on the acquisition of a tangible asset which adds to and not merely maintains the value of an existing asset should be capitalised and be classified as a tangible asset, provided that it yields a benefit to the authority and the services it provides are for a period of more than one year”

Expenditure that should be capitalised will include expenditure on the

- acquisition, replacement, enhancement or laying out of land
- acquisition, construction, preparation, enhancement or replacement of roads, buildings or other structures.
- acquisition, installation or replacement of movable plant, machinery, apparatus, vehicles and vessels.

Examples of items to be classified as capital expenditure include;

1. all land purchases for future buildings and roads, footpaths etc
2. all construction of new buildings and extensions including (a) fixed plant and equipment and (b) landscaping
3. professional fees; architects, quantity surveyors, structural engineers, highways engineers, legal and other specialist services fees either internal or external incurred on the above, where these contribute directly to bringing an asset into working condition for its intended use.
4. internal charges to be supported by suitable evidence by reports from a time recording system.
5. monitoring of (a) client responsibilities under the 1994 construction, design and management regulations and (b) Health & Safety regulations.
6. all alterations and improvements to property, roads, canals, bridges, footpaths (including tree planting)
7. improvement works and structural repairs that lengthen substantially the life of an asset or increases its market value.
8. feasibility studies leading to the provision of an asset
9. forward design fees incurred on the approved programme
10. the purchase of all additional new, used and replacement vehicles (but not leased assets). The replacement of vehicles should be financed from renewal reserves (but still charged to capital at source).
11. grants to other bodies for expenditure to be incurred by those bodies on any of the above items.
12. purchase of new and replacement equipment and machinery, including I.T. hardware.
13. the purchase of software (intangible asset) but not the cost of training of users

14. staff time, advertising, auction fees and conveyancing costs of preparing for the sale of assets and associated accommodation works. (e.g. fencing)

All expenditure on the above shall be charged to the capital accounts irrespective of the financing of that expenditure. e.g. the capital programme should show the gross cost of a project with contributions from other parties being separately disclosed.

The following transactions will not be Capital;

- a) A de-minimis limit of £10,000 for individual items shall apply. This should also apply to individual items within a block allocation within the capital programme. A de-minimis limit of £2,500 for individual items for schools devolved formula capital grant shall apply.

The purchase of single items below these limits should be charged to revenue. e.g. Pc's and printers although in certain circumstances exemptions may apply, for example, the need to comply with grant conditions.

All such exemptions need to be agreed with Corporate Finance

- (b) staff time involved in preparation, monitoring and reporting on the capital programme
- (c) client side costs of project specification and project management.
- (d) consumable items e.g. books, initial stocking of new offices and schools
- (e) routine repair and maintenance
- (f) hire of alternative accommodation
- (g) costs of scoping potential sites or assets
- (h) relocation costs – costs of physically relocating staff, equipment, documents etc
- (i) training costs
- (j) site security

SUMMARY OF ESTIMATED CAPITAL RESOURCES 2026-30

	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
Grants					
DfE : Basic Need	1,154	732	1,000	1,000	3,886
DfE : School Condition Allocation	2,000	2,000	2,000	2,000	8,000
DfE : Devolved Formula Capital	400	400	400	400	1,600
DfE : Music Hub Grant	48	0	0	0	48
DLUHC : Disabled Facilities Grant (DFG)	5,518	5,518	5,518	5,518	22,072
DfT : TIIF Maintenance	21,813	24,310	27,034	32,221	105,378
DfT : TIIF Incentive Fund	7,972	10,358	10,417	10,594	39,341
DfT : LTG Local Transport Grant	15,331	17,597	19,537	21,476	73,941
DfT : LABG Bus Grant	2,697	2,752	2,806	2,860	11,115
DfT : Consolidated Active Travel Fund	890	890	891	890	3,561
DfT : LEVI Full	299	599	2,237	0	3,135
Environment Agency - Prop. Flood Risk Alleviation	1,176	278	0	0	1,454
	59,298	65,434	71,840	76,959	273,531
External Contributions					
Education - Section 106 funding for schools	12,003	14,700	3,538	1,970	32,211
Transport - MHTS S.106	1,516	88	0	0	1,604
Transport - various S.106	1,128	351	0	0	1,479
Environment - Waste Sites S.106 funded schemes	425	0	0	0	425
Transport - M1 J23/A512 S.106 estimates	0	2,039	1,939	0	3,978
Transport - MMDR S.106 estimates	382	0	382	627	1,391
	15,454	17,178	5,859	2,597	41,088
Capital RIA					
DfE : High Needs	5,205	0	0	0	5,205
	5,205	0	0	0	5,205
Capital Contributions Unapplied					
C&FS - funding from CCU		2,000	-30	-1,970	0
	0	2,000	-30	-1,970	0
Capital Receipts					
General Capital Receipts	3,133	9,435	3,575	3,440	19,583
Earmarked Capital Receipts - C&FS	0	750	0	0	750
Earmarked Capital Receipts - Corp Programme	0	0	2,745	0	2,745
	3,133	10,185	6,320	3,440	23,078
Revenue and Reserves					
E&T Plant renewals reserve	100	100	100	100	400
E&T - Ashby Canal reserve	37	37	37	37	148
General - Capital Financing Reserve	50,998	31,507	0	1	82,506
	51,135	31,644	137	138	83,054
Total sources of funding	134,225	126,441	84,125	81,164	425,956
Total Capital Programme	134,225	135,686	114,850	116,195	500,956
Difference - Shortfall (Borrowing Required)	0	9,245	30,725	35,031	75,000

CHILDREN & FAMILY SERVICES - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
MAIN GRANT FUNDED PROGRAMME							
Mar-30	49,097	Provision of Additional School Places	28,425	16,085	4,047	540	49,097
Mar-29	26,958	Provision and Improvement of SEND Places	7,158	18,900	900	0	26,958
Mar-30	8,000	Strategic Capital Maintenance	2,000	2,000	2,000	2,000	8,000
Mar-30	1,600	Schools Devolved Formula Capital	400	400	400	400	1,600
Mar-30	1,200	Schools Access / Security	300	300	300	300	1,200
Mar-27	48	Music Hub Equipment	48				48
Mar-27	275	Children's SCIP - Residential Home	275				275
		Other Capital	3,023	2,700	2,700	2,700	11,123
		Overall Total	38,606	37,685	7,647	3,240	87,178

Future Developments - subject to further detail and approved business cases

- Additional School Infrastructure arising from Housing Developments
- SEN Provision arising from new housing development
- Further Residential Opportunities

ADULTS & COMMUNITIES - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
Mar-30	22,072	Disabled Facilities Grant (DFG)	5,518	5,518	5,518	5,518	22,072
		<u>Social Care Investment Plan (SCIP):</u>					
Mar-29	3,758	SCIP - Extra Care schemes	2,920	419	419		3,758
		Total A&C	8,438	5,937	5,937	5,518	25,830

Future Developments - subject to further detail and approved business cases

- Archives, Collections and Learning Hub

LEICESTERSHIRE COUNTY COUNCIL
2026 MEDIUM TERM FINANCIAL STRATEGY

ENVIRONMENT & TRANSPORT - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
Major Schemes							
Apr-27	19,600	Zouch Bridge Replacement - Construction and Enabling Works	3,675	76			3,750
Mar-30	12,174	Advance Design / Match Funding	3,248	2,975	2,975	2,976	12,174
Mar-27	9,870	Melton Depot Replacement	9,321				9,321
Mar-28	2,509	Market Harbough improvements	2,421	88			2,509
Mar-30	3,818	Leicestershire Cycling Walking Improvements Plan Delivery	809	1,228	891	890	3,818
Mar-27	1,880	The Parade Oadby Cyclops	1,000				1,000
Mar-29	3,151	Local Electric Vehicle Infrastructure (LEVI) Full Roll out	299	599	2,237		3,135
			20,773	4,965	6,103	3,866	35,707
Minor Schemes / Other							
Mar-30	11,115	Local Authority Bus Grant (LABG)	2,697	2,752	2,806	2,860	11,115
Mar-28	1,528	Property Flood Risk Alleviation - funded externally + LCC	1,176	352			1,528
Mar-30	8,909	Safety Schemes	2,512	2,327	1,975	2,095	8,909
Mar-30	1,829	Active Travel Improvements	620	309	430	470	1,829
Mar-30	400	Plant renewals	100	100	100	100	400
Mar-28	575	Highways Depot Improvements	200	200			400
Mar-30	14,538	County Council Vehicle Replacement Programme	4,540	3,436	4,880	1,682	14,538
Mar-28	1,479	Externally Funded Schemes	1,128	351			1,479
			12,973	9,827	10,191	7,207	40,198
Transport Asset Management							
Mar-30	19,884	Capital Schemes and Design	4,784	5,033	5,034	5,033	19,884
Mar-30	8,805	Bridges	1,755	1,385	1,165	4,500	8,805
Mar-30	3,320	Highways Flood alleviation	600	925	925	870	3,320
Mar-30	13,050	Street Lighting	3,398	3,320	3,321	3,011	13,050
Mar-30	4,231	Traffic Signal Renewal	866	1,199	1,174	992	4,231
Mar-30	49,037	Preventative Maintenance - (Surface Dressing)	11,780	12,509	13,336	11,412	49,037
Mar-30	66,883	Restorative (Patching)	14,436	15,671	17,515	19,261	66,883
Apr-29	1,711	Public rights of way maintenance	661	517	517	16	1,711
Mar-30	1,400	Network Performance & Reliability	350	350	350	350	1,400
Mar-30	27,056	Other LTG Funds - to be allocated across the TAM	0	5,978	7,844	13,234	27,056
			38,630	46,887	51,181	58,679	195,377
Environment & Waste							
Mar-30	148	Ashby Canal	37	37	37	37	148
Mar-30	1,628	Recycling Household Waste Sites - General Improvements	511	390	437	290	1,628
Mar-27	490	Recycling Household Waste Sites - S.106 funded schemes	490				490
Mar-28	1,139	Food Waste Treatment Service Delivery	288	851			1,139
			1,326	1,278	474	327	3,405
Total E&T			73,702	62,957	67,949	70,079	274,687

ENVIRONMENT & TRANSPORT - CAPITAL PROGRAMME 2026-30 (Continued)

Future Developments - subject to further detail and approved business cases

- New Melton RHWS
- Compaction equipment
- Green vehicle fleet
- Windrow Composting Facility

PUBLIC HEALTH, LAW & GOVERNANCE - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
Mar-27	200	Legal - Case Management System - subject to business case	200				200
		Total Public Health, Law & Governance	200	0	0	0	200

Future Developments - subject to further detail and approved business cases

- Legal - Commons and Village Green Register
- Trading Standards - Database replacement

CORPORATE RESOURCES - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
ICT							
Mar-28	903	Cisco Network Equipment		600			600
Mar-28	240	Replacement of IT Service Management toolset and User Portal (Marval)		240			240
Mar-29	1,700	Hyper-Converged Infrastructure (HCI) Refresh/re-license	150	300	331		781
Mar-29	100	Remote Access Refresh			76		76
Mar-30	1,949	Backup System Replacement				1,000	1,000
Mar-30	199	Wireless Access points				199	199
Mar-27	70	Wireless Controllers	70				70
Mar-30	2,943	Workplace Strategy - EUD Refresh (PC, laptop)	734	770	835	604	2,943
Mar-27	200	Loadbalancers	200				200
Mar-27	300	Perimeter Firewalls	300				300
Subtotal ICT			1,454	1,910	1,242	1,803	6,409
Property Services							
Mar-30	495	Boiler Replacement Programme	270	95	75	55	495
Mar-27	65	County Hall installation of UPS to CWC's	65				65
Mar-27	75	Bosworth Battlefield car park	75				75
Mar-27	100	Energy initiatives	100				100
Subtotal Property Services			510	95	75	55	735
Total Corporate Resources			1,964	2,005	1,317	1,858	7,144

Future Developments - subject to further detail and approved business cases

- **ICT Future Development:**
 - o End of life replacements and security improvements
- **Property Services:**
 - o Minimum Energy Efficiency Standards (MEES)
 - o Snibston ancient monument - (SAM)
 - o End of life gas boiler replacement
- **Country Parks Future Developments:**
 - o Watermead café and car park changes
 - o County Parks ANPR ticketless car parking expansion
 - o Beaumanor Hall
 - o Broombriggs Farm Cottage - refurbishment

CORPORATE - CAPITAL PROGRAMME 2026-30

Estimated Completion Date	Gross Cost of Project £000		2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	Total £000
		Investing In Leicestershire Programme (IILP)					
Mar-27	16,436	Airfield Business Park - Phase 3-4	700				700
Mar-27	3,510	Lutterworth East - Drive Thru Restaurants	500				500
May-27	690	M69 Junction 2 - SDA	340	50			390
Mar-30	1,400	County Farms Estate - General Improvements	350	350	350	350	1,400
Mar-30	850	Industrial Properties Estate - General Improvements	275	275	150	150	850
Mar-28	3,227	Lutterworth East - Planning and Pre-Highway construction Works	1,650	1,427			3,077
Mar-30	36,000	New Investments - subject to Business Case	5,000	10,000	10,000	11,000	36,000
		Sub total IILP	8,815	12,102	10,500	11,500	42,917
		Future Developments					0
Mar-30	38,000	Future projects - subject to business cases		10,000	14,000	14,000	38,000
Mar-30	25,000	Capital Programme Portfolio Risk	2,500	5,000	7,500	10,000	25,000
		Sub total Future Developments	2,500	15,000	21,500	24,000	63,000
		Total Corporate Programme	11,315	27,102	32,000	35,500	105,917

Future Developments - subject to further detail and approved business cases

- Sustainability / Invest to Save Schemes